

#### 40<sup>TH</sup> ASOIF GENERAL ASSEMBLY SWISSTECH CONVENTION CENTER, LAUSANNE, SWITZERLAND 19 APRIL 2016

#### **PRESENTATIONS**

- 1. ASOIF IF Governance Monitoring System (GMS): Page 2-21
- 2. IOC Presentation: Page 22-43
- 3. WADA Presentation: Page 44-61
- 4. Rio 2016 Presentation: Page 62-107
- 5. Buenos Aires 2018 Presentation: Page 108-120
- 6. Tokyo 2020 Presentation: Page 121-169

# IF Governance Monitoring System (GMS)

General Assembly – 19 April 2016



The Association of Summer Olympic International Federations

Alex McLin - ASOIF Governance Task Force

#### **ASOIF Governance Task Force**

"Today the IFs welcome and accept the IOC's invitation to work together to not only establish indicators and assessment mechanisms, but to promote their use within their respective sports. The objective of this undertaking is to ensure that the state of governance within sports institutions can be readily assessed publicly and monitored on an ongoing basis. This will be done in an inclusive manner, taking into account best practices and using the most appropriate available tools so as to not only establish the right processes, but to promote and ensure a CULTURE OF GOOD GOVERNANCE within all sport Federations."

ASOIF statement, IF Forum 2015

#### **ASOIF Governance Task Force**

#### Composition:

- Francesco Ricci Bitti (Chair, President ASOIF)
- Ben Cohen (ALCG / FIBA)
- Alexander McLin (ALCG / ASA)
- Jean-Loup Chappelet (IDHEAP)
- Denis Oswald (CIES / IOC / FISA)
- Ingmar de Vos (FEI)
- Luis Fernando Lima (FIVB)
- Patrick Baumann (FIBA / IOC /ASOIF)
- Andrew Ryan (ASOIF)

# Defining "Good" Governance

The framework and culture within which a sports body sets policy, delivers its strategic objectives, engages with stakeholders, monitors performance, evaluates and manages risk and reports to its constituents on its activities and progress including the delivery of effective, sustainable and proportionate sports policy and legislation.

EU Good Governance Expert Group

# Background

- Trends & reasons
- Perception & introspection
- General & specific standards
- Habits & culture
- Measurement & communication

# Guiding Principles & Considerations

- Each IF owns its evaluation and monitoring system
- ASOIF is committed not only to supporting its members in the adoption of standards, but also in ensuring regular evaluation and reporting against adopted standards
- The credibility of a system chosen to evaluate a given IF is dependent on various factors
- Evolution
- Support

#### Assessment: General Framework

#### Initiative must take into account:

- Complex environment in which international sport evolves
- The specificity of sport
- The IFs' hybrid structures
- The IFs' international nature (as opposed to regional or continental)

#### Assessment: Address Deficits & Prioritise

#### Objectively address challenging issues:

- Democracy / stakeholder representation
- Transparency
- Composition of executive bodies / term and age limits / conflicts of interest
- Awarding of major competitions and events
- Fight against doping
- Fight against match-fixing

# General Fundamental Principles

#### Recognise and apply:

- IOC Charter
- IOC Recommendations contained in Agenda 2020
- IOC Code of Ethics
- IOC Fundamental Principles of Good Governance of the Olympic and Sports Movement
- The IOC Code Against the Manipulation of Sport Competitions

# Measurement: Key Governance Principles

- 1. Transparency
- 2. Integrity
- 3. Democracy
- 4. Solidarity
- 5. Control Mechanisms

# Transparency

Make public (i.e. place in public domain e.g. via official website)
Statutes, Rules and Regulations
Make public organisational charts for staff, elected officials and
committee structures, and other relevant decision-making groups
Make public vision, mission, values and strategic objectives
Make public a list of all member federations providing basic
information for each
Make public all elected officials with biographical info
Make public annual activity report and main events reports
Make public annual financial reports following external audit
Make public allowances/financial benefits of elected officials
Make public General Assembly agenda with relevant documents
(before) and minutes (after) with procedure for members to add
items to agenda
Make public a summary of reports/decisions taken during Board
& Commission meetings and all other important decisions of IF

# Integrity

Incorporate in Statutes all appropriate ethical principles which
align with and embrace the IOC Code of Ethics and are
applicable to all members, officials and participants
Have clear rules to guard against conflicts of interest
Comply with the WADA World Anti-Doping Code
Establish regulations to tackle match-fixing and manipulation of
competitions
Establish confidential reporting mechanisms for "whistle blowers"
Respect principles of sustainable development and regard for the
environment
Put in place integrity awareness/education programmes
Provide for appropriate investigation of threats to sport integrity
Cooperate with relevant public authorities on integrity matters
Make public all decisions of disciplinary bodies and related
sanctions, as well as pending cases where and as applicable

# Democracy

Election of the President and a majority of members of all executive
bodies
Elections process which allows for a secret ballot at the request of voting
constituents under a clear procedure/regulations
Key stakeholders, e.g. active athletes, are represented in governing
bodies
Candidates for elections have a possibility to present their
vision/programmes while ensuring equal treatment for all candidates
Make public all open positions for elections and appointments including
the process for candidates and full details of the roles, job descriptions,
application deadlines and assessment
Establishment and publication of eligibility rules for candidates for
election
Term limits for elected officials
Main decisions are taken by secret ballot with exclusion of members with
a manifest or declared conflict of interest
Main decisions are taken on basis of written reports supported by criteria
Governing bodies meet regularly: the General Assembly ideally once a
year

# Sports Development & Solidarity

Transparent process to determine allocation of resources in
declared non-profit objectives, in particular grassroots activities
Redistribution policy and programmes for main stakeholders
Monitoring / audit process of the use of distributed funds
Existence of environmental responsibility policy and measures
Existence of social responsibility policy and programmes
Education programmes and assistance to athletes during and
after career
Due regard is paid to gender and geographical representation
through guidelines
Legacy programmes to assist communities in which events are
hosted
Anti-discrimination policies on racial, religious or sexual
orientation
Cooperation with relevant public authorities on social
responsibility issues

# **Control Mechanisms**

Establish an internal ethics committee with independent
representation
Establish internal yet independent audit committee
Adopt an internal control and risk management system
Adopt accounting control mechanisms and external financial audit
Carry out due diligence assessment of elected and senior officials
prior to election/appointment
Observe open tenders for major commercial and procurement
contracts
Decisions can be challenged through internal appeal mechanisms
on the basis of clear rules
Due diligence and effective risk management in bidding
requirements, presentation, assessment and allocation of main
events
Awarding of main events to follow an open and transparent process
Internal decisions can be appealed to the Court of Arbitration for
Sport

# Examples: BIBGIS ISGB 2010-2012

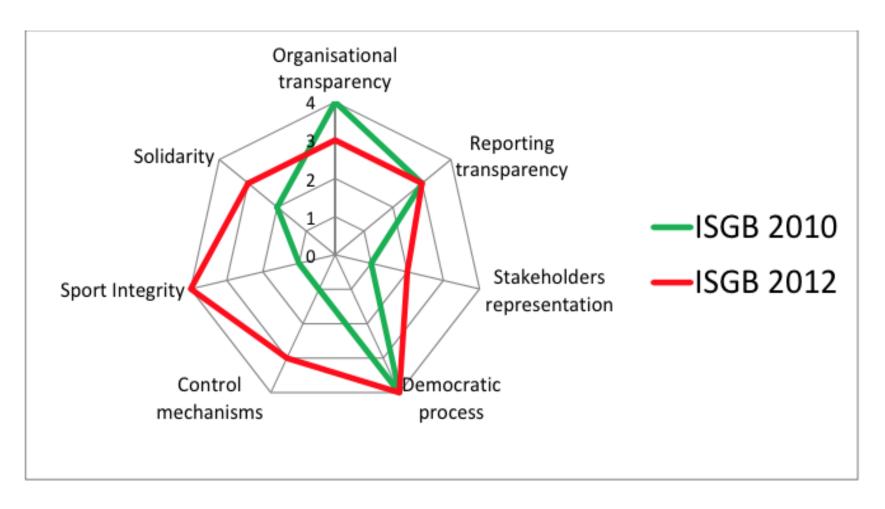


Figure 1 – BIBGIS spider comparing the same ISGB in 2010 and 2012.

# How to get it right?

- Take control.
- Understand general expectations. Set specific ones.
- Set your own standard.
- Measure yourself regularly and publicly against that standard.
- Communicate regularly and appropriately.
- Adapt. Rise to the challenge.

# Thank you



**The Association of Summer Olympic International Federations** 

Alex McLin - ASOIF Governance Task Force

# Examples: BIBGIS IOC 1998 & 2012

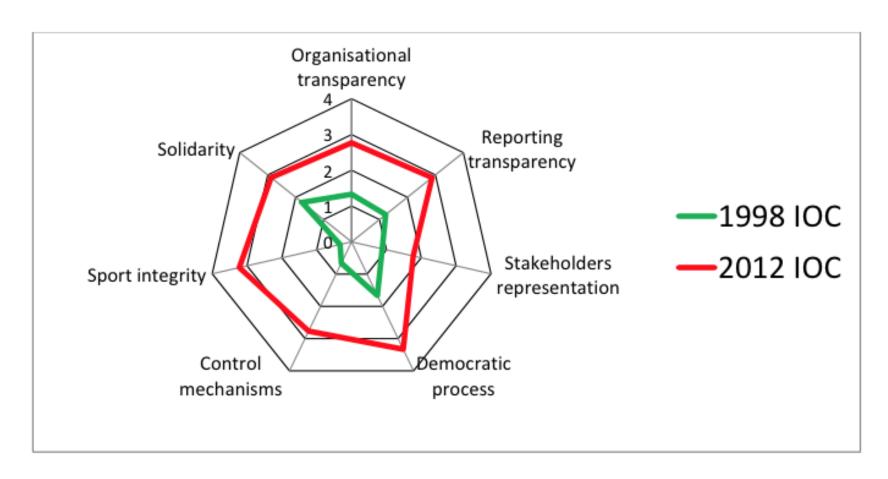


Figure 2 – BIBGIS spiders comparing the IOC in 1998 and in 2012

# Examples: BIBGIS IOC & FIFA 2012

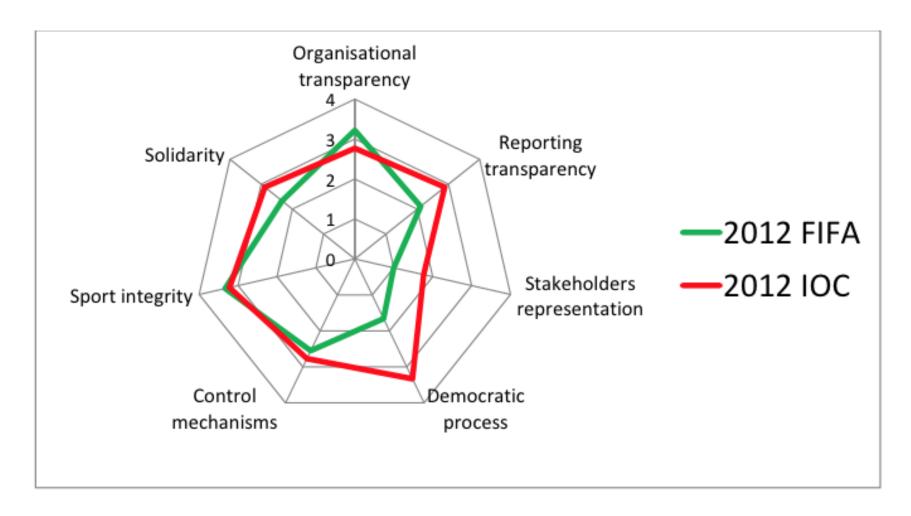


Figure 3 – BIBGIS spiders comparing the IOC and FIFA in 2012



#### INTERNATIONAL OLYMPIC COMMITTEE

#### **ASOIF General Assembly**

Kit McConnell, IOC Sports Director
Pâquerette Girard Zappelli, IOC Chief Ethics & Compliance Officer

19 April 2016



#### **Refugee Olympic Athletes**

- Initiative by IOC President Bach
- Need to achieve qualification standard

- March: Deadline for applications by NOCs or athletes
- June: Shortlist of athletes to be presented at the IOC EB
- August: 5-10 athletes that will be their own NOC

#### Research at the Olympic Games

Event-level analysis for the first time

Valuable insight for IFs

Evidence-based analysis of the Olympic programme

# **Post Games Debrief - Timeline**



June 2016: Questionnaire provided to all IFs. (Deadline 25 September 2016)



21 October 2016: ASOIF-IOC Debriefing with IFs



24-30 November 2016 : IOC Official Post-Games Debriefing in Tokyo







#### The Prevention of Competition Manipulation

#### 1. Olympic Movement Code on the Prevention of the Manipulation of Competitions

- Approved by the IOC Executive Board, 8 December 2015
- The IOC to support all IFs in the implementation of the Code

#### 2. Rio2016 Rules on the Prevention of the Manipulation of Competitions

- Same definitions and violations as in Olympic Movement Code
- Obligation to report to the IOC Integrity and Compliance Hotline at: <a href="www.olympic.org/integrityhotline">www.olympic.org/integrityhotline</a>
- Usual disciplinary procedure in cooperation with IFs/NOC concerned.

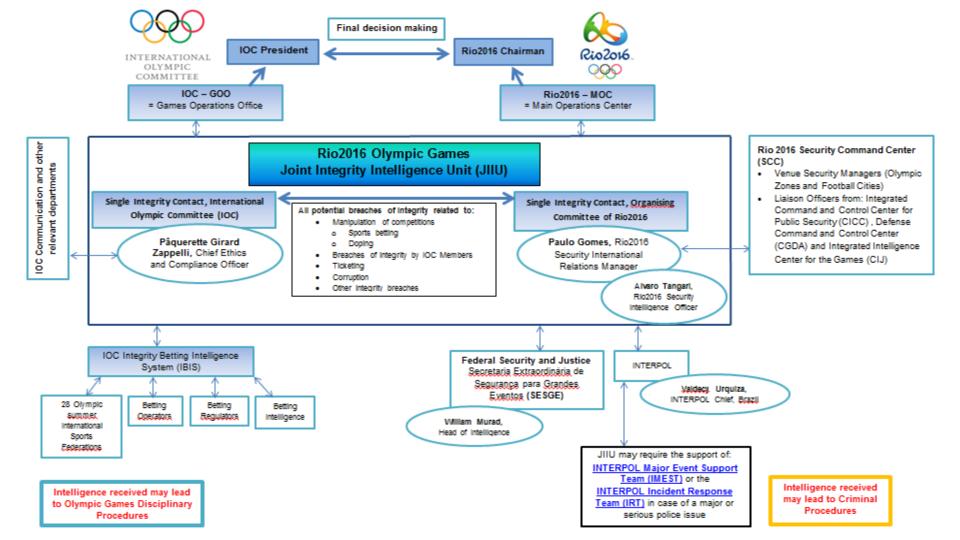
#### 3. Rio 2016 Joint Integrity Intelligence Unit (JIIU)

 Intelligence from IOC Integrity Betting Intelligence System (IBIS), INTERPOL and Brazilian Law Enforcement.



#### Risk Assessment of all ASOIF members

- Risk assessment: manipulation of competitions connected to sports betting for each
   IF on the Olympic programme to be completed by late May/early June
- Final results to be presented to IFs meeting with IBIS single point of contact (SPoC) in mid/late June (IFs will be approached bilaterally)
- Fact-Finder's Training for IBIS SPoCs 13/14 June 2016 (information already sent to IFs)



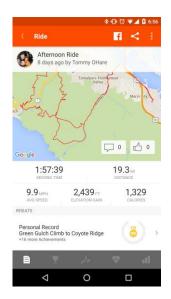


# **Sport Data Project**

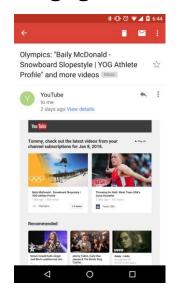


Sport Data is key to the Olympic Movement's future success

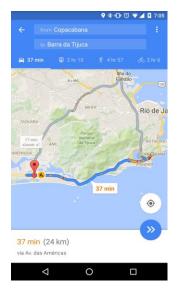
#### **Athletes**



# Youth Engagement



# Games Operations



#### Content



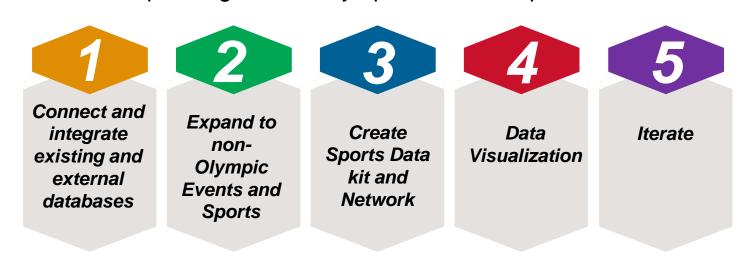


# **Sport Data Project**



#### **Sport Data Strategy**

Leveraging existing Games Data, connecting and integrating existing disparate databases, and expanding to Non-Olympic Events & Sports



Connect Existing
Databases and
Expand Ontology and
API

Crowdsourcing Pre, Live, and Post Event Data from Network of Producers

Wdgets Infographics Constant improvement from feedback and market developments

# **Sport Data Project**



**Governance & Implementation** 

Sports Data Steering Group: Olympic Movement Stakeholders including ASOIF, AIOWF, NOC and IOC representatives



**May 2016: Workshop** with IF representatives and experts Throughout 2016: Individual meetings with stakeholders



IOC to establish a small working group to deliver the project, based in Madrid

# **Buenos Aires 2018**



## **Update**

Finalisation of the Venue Master Plan

 Cluster concept mixing sport competition with initiation and engagement elements

Event Management approach

Qualification Systems

# **Tokyo 2020**



#### Event programme principles



#### **Key milestones**

- Start discussions with majority of IFs now in advance of Rio 2016
- Review positions after Rio 2016
- Olympic Programme Commission reviews full Tokyo 2020 event programme and proposals in 2017
- IOC Executive Board to finalise at June 2017 meeting

# **Olympic Games 2024**



#### **Candidate Procedure and Questionnaire**

**Submission by Candidate Cities -Candidature File** Part 2

7 OCT 2016

**Submission by Candidate Cities -Candidature File** Part 3

03 FEB 2017

**Deadline for** submission of IF questionnaire to IOC

28 FEB 2017

**IOC Evaluation** Commission visits to each Candidate City

FEB - JUNE 2017

**Election of Host City 2024** (Lima, Peru)

**SEPT 2017** 



### **Games Management Model (#13)**



#### **Elements of Increased IF Engagement**

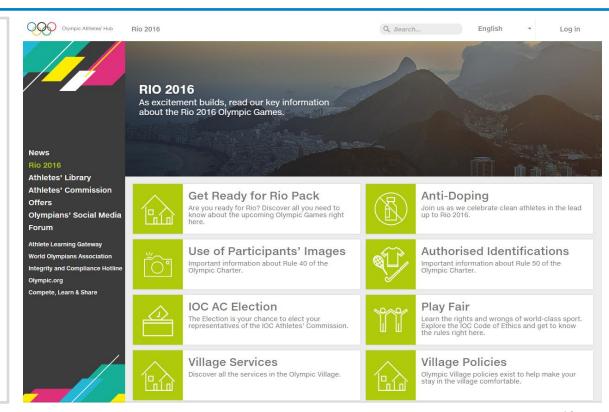
- Support in developing staffing models & recruitment
- Closer involvement in venue design & construction monitoring
- Active engagement in venue operating plan
- Partner with OCOG in development of Sport Delivery Plan
- More structured Games-time coordination & communication
- Post-Games debriefing process participation



## Olympic Athletes' Hub (#18)



- Support Athletes on and off the field of play
- Contact the IOC Athletes' Commission
- Communicate IOC programmes and initiatives
- Create a community of Olympians
- All information athletes need to prepare for upcoming Games





#### **Creation of a IF Athletes' Commission**



#### **IOC** Guidelines

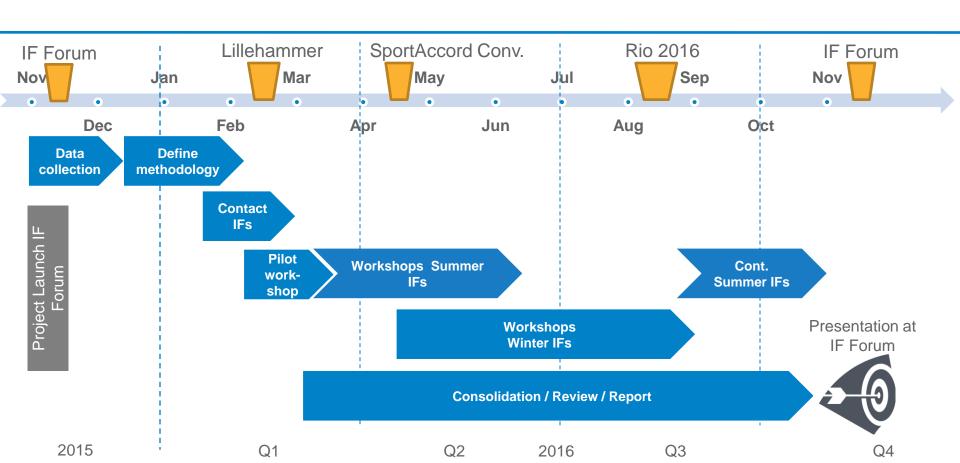
Olympic Agenda 2020 addresses IOC and Athletes'
 Commissions membership and reinforces the position of athletes at the heart of the Olympic Movement.

 Developed in consultation and partnership with ASOIF and AIOWF and approved by the IOC Executive Board.

Flexibility to adapt to the International Federation's structure.

#### **Timeline IF sustainability project 2015 - 2016**







#### INTERNATIONAL OLYMPIC COMMITTEE

#### **ASOIF General Assembly**

Kit McConnell, IOC Sports Director
Pâquerette Girard Zappelli, IOC Chief Ethics & Compliance Officer

19 April 2016

# 

0000000000000000000

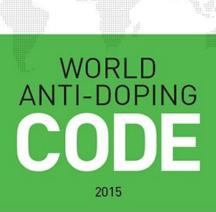
. . . . . . . . . . . . . . . . . .

#### **WADA President Report**

**ASOIF General Assembly** 

Sir Craig Reedie, WADA President 19 April 2016, Lausanne







## **OUR COMMON GOAL IS** TO PROTECT THE **FUNDAMENTAL RIGHT OF EVERY ATHLETE TO COMPETE IN CLEAN SPORT**

#### **Protecting the Clean Athlete**

- Fight for the protection of the clean athlete is at a crossroads
- Doping remains the greatest threat to sport
- WADA is committed to continuing to lead the fight for the protection of the clean athlete and to support the entire antidoping community – sport and governments
- Renewed commitment required from all stakeholders to further enhance the effectiveness of anti-doping activities across all sports and countries

## WADA Independent Commission Investigation (2015-2016)

- Investigated allegations of doping in Russian athletics
- Based on powers of investigation conferred to WADA by the 2015 World Anti-Doping Code
- Demonstrated the role investigative work can play in modernday anti-doping
- Lasted one year and proved hugely significant

## WADA Independent Commission Investigation - Outcomes

- Moscow WADA accredited laboratory provisionally suspended by WADA and laboratory director dismissed by Russian authorities
- Suspension of Russian Athletics Federation by IAAF
- RUSADA declared non-compliant by WADA Foundation Board
- Ongoing overhaul of RUSADA's anti-doping program supported and monitored by WADA with the assistance of independent international experts
- Evidence of criminal behavior passed on to Interpol and national law enforcement authorities in various countries
- If further evidence warrants further investigations into other sports in Russia and other countries, WADA will not hesitate to act

## WADA Independent Commission Investigation – Recommendations to WADA

WADA has taken onboard several other significant recommendations from the Independent Commission.

- Strengthening policies on Signatories' compliance with the World Anti-Doping Code
- Insisting that data is provided for use in WADA's ADAMS system for monitoring purposes
- Developing and implementing a whistleblower assistance and protection policy
- Providing sufficient staff and resources for further international investigations



**EFFECTIVE PRACTICE OF** THE WORLD ANTI-DOPING **CODE BY IFS AND NADOS** WILL CONTINUE TO BE ONE OF THE KEYS TO BETTER PROTECTION OF THE **CLEAN ATHLETE** 

#### **Code Practice**

- Revised Code and International Standards in effect 1 January 2015
- 2014 was a year of ADOs fine-tuning their rules, with WADA guiding Signatories and providing assistance
- 2015 was the first year of practice

#### The Code in Practice

- Delivery of values-based education
- Stronger sanctions
- Intelligence & Investigations
- "Smarter", more effective testing
- Athlete support personnel



WADA HAS A DUAL ROLE - PROVIDING ASSISTANCE TO STAKEHOLDERS AND MONITORING **COMPLIANCE WITH THE WORLD ANTI-DOPING** CODE

#### **Code Compliance – Where are we today?**

- We have reached a point where WADA's monitoring of Signatories' Code compliance is a priority activity
- Several NADOs declared non-compliant by WADA Foundation Board in 2015 and the first part of 2016 for non-compliant rules and/or use of non-WADA accredited laboratories
- 2016 will be primarily a year of compliance continuation

#### Compliance – What can we expect in 2016?

- WADA to focus on assessment of quality of ADOs' anti-doping programs as part of Code compliance monitoring
- Development of criteria to measure ADOs' practice compliance questionnaire (to be circulated in late 2016 - early 2017)
- Compliance process being ISO certified to ensure clarity, objectivity and coherence
- Compliance process to continue to be supervised by independent Compliance Review Committee (including an ASOIF representative)
- Will involve ongoing dialogue with Signatories



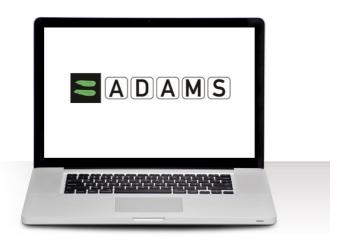
WADA UNDERSTANDS THE HIGH EXPECTATIONS OF SIGNATORIES DEMANDED BY THE CODE AND WILL **CONTINUE TO HELP THEM** REACH THE REQUIRED **STANDARDS** 

#### **Related WADA Compliance Activities for 2016**

- IF program development
- NADO program development
- IF-NADO cooperation
- Continuous development of support resources Guidelines, webinars, training (e.g. on information gathering & intelligence sharing)

#### **Other Current Top Priorities**

- IOC proposal for independent testing
- New ADAMS
- Rio 2016



#### **WADA & Rio 2016**

- Pre-Games Task Force (July 2014) comprised of WADA, IOC and two external experts to monitor progress of the Rio 2016 and Brazilian NADO anti-doping programs and recommend action plans
- Pre-Games Intelligence Group (March 2016) coordinated by WADA, funded by IOC and composed of NADOs to enhance NADO/IF testing coordination and target testing in the lead-up to the Games
- The information from this group will be transferred to the IOC once the Village opens to ensure effective testing at the Games



TOGETHER, WE CAN **CONTINUE TO MAKE A REAL** DIFFERENCE IN THE PROTECTION OF CLEAN ATHLETES TO RESTORE THEIR TRUST AND THE TRUST OF THE PUBLIC IN THE CREDIBILITY OF SPORT

## play true



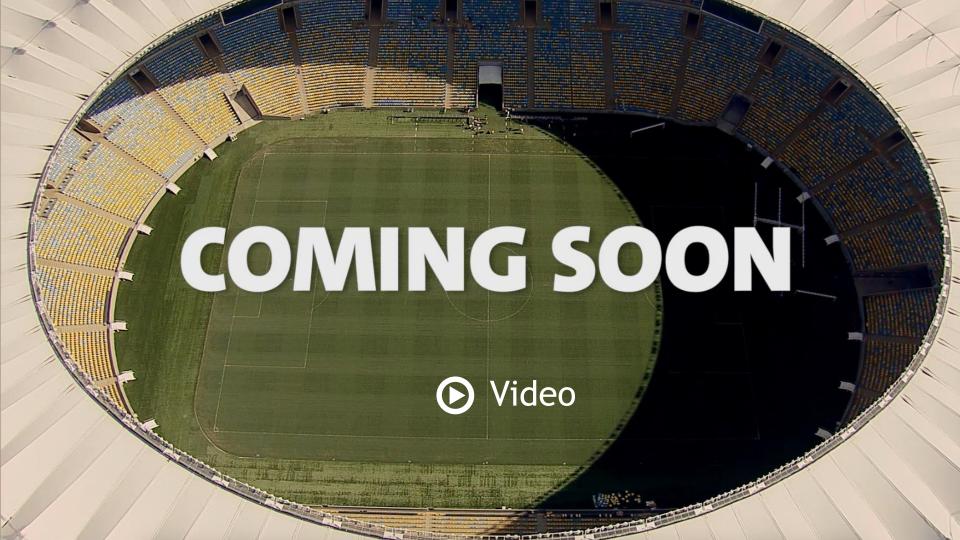


### Rio 2016 Progress Report

ASOIF General Assembly
Lausanne, Switzerland | 19 April 2016

**Carlos Nuzman** 

Rio 2016 President



#### **Current scenario**

98% of the Olympic Park is ready

93% of all contractors

33 successful test events

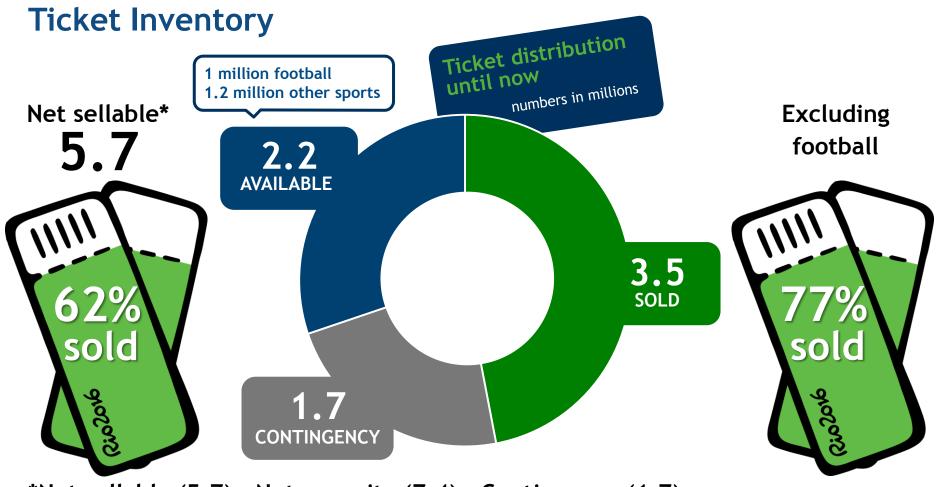
**Support** from public opinion

37 competition venues(just 2 behind schedule)

**MOC** fully operational (including government)

2,854 people on site

37,000 volunteers selected



\*Net sellable (5.7) - Net capacity (7.4) - Contingency (1.7)

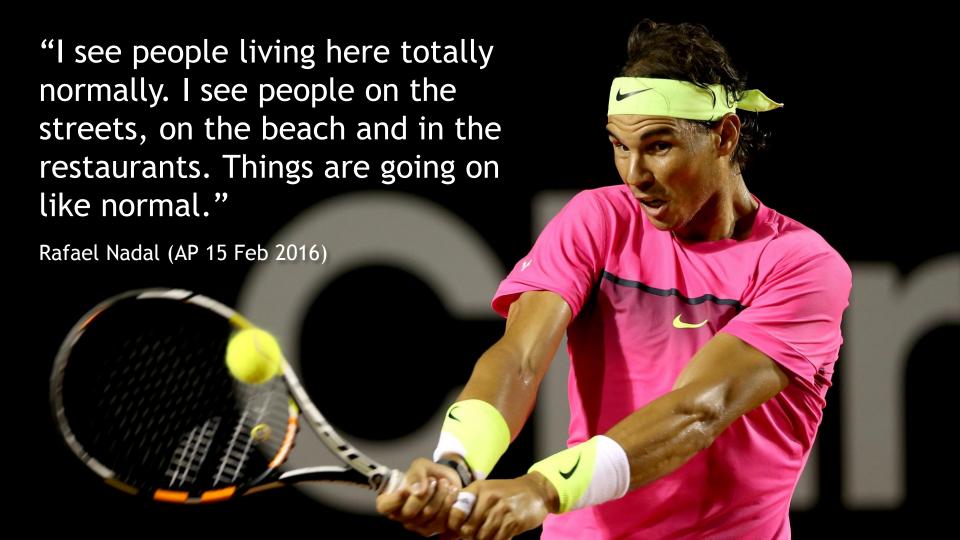
## Zika is a global concern WHO is in charge



- A comprehensive plan is in place to make sure that all the Olympic venues are regularly inspected for stagnant water. Measures are taken for Test events (there are still 10 to deliver)
- Athletes will be briefed on how to protect themselves before every competition

"I want to reassure you that the government is working very closely with the IOC, with the local organising committee, supported by the WHO (...) to make sure that people who will come here either as visitors or athletes will get the maximum protection they need."

WHO Director General Margaret Chan



## Torch Relay around Brazil

329 cities

3 MAY
START OF TORCH RELAY IN BRAZIL

95 DAYS TO THE OLYMPIC GAMES



#### **OTC Timeline**





## Games legacy



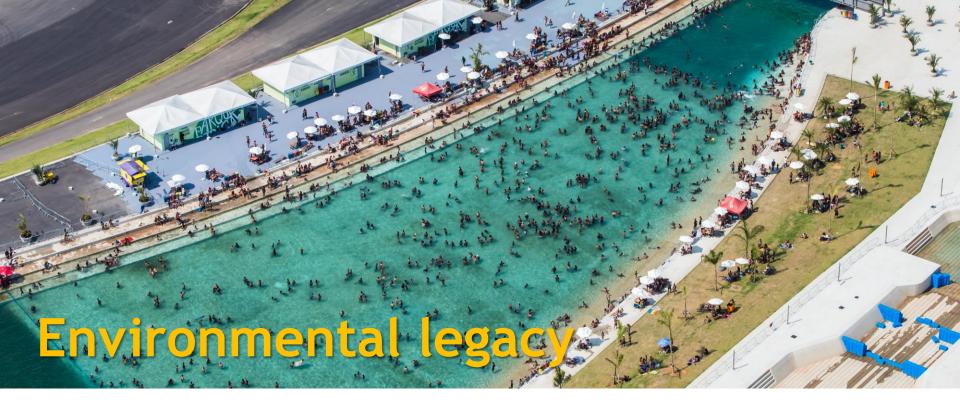
**ECONOMIC** 







- Upgrade of the national sports park
- Development of high-level sport
- Fostering the teaching and practice of sport



- Guanabara Bay: new approach to government agenda
- Deodoro Park: second largest green leisure area in the city
- Sustainable practices in events



- Social inclusion through sport
- Multi-cultural experience through sporting values
- Growth in the volunteer movement

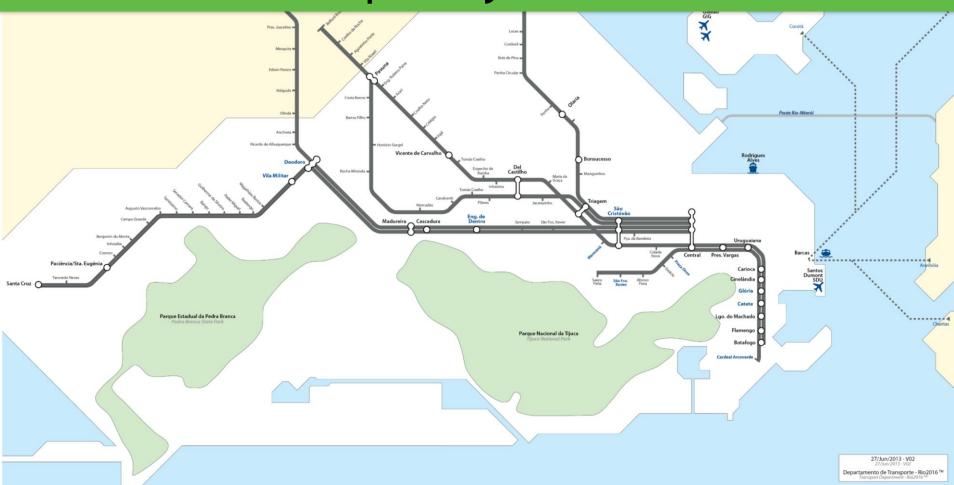


- Training for local and national workforce
- Increased hotel capacity
- New global image for Brazil: upgrade in the tourist status for Rio and the country



- Redevelopment of the city centre
- Increasing access to information about accessibility and sustainability
- Improvement in the public transport system

## Rio transport system in 2009





#### **Agberto Guimarães**

Executive Director of Sport and Paralympic Integration



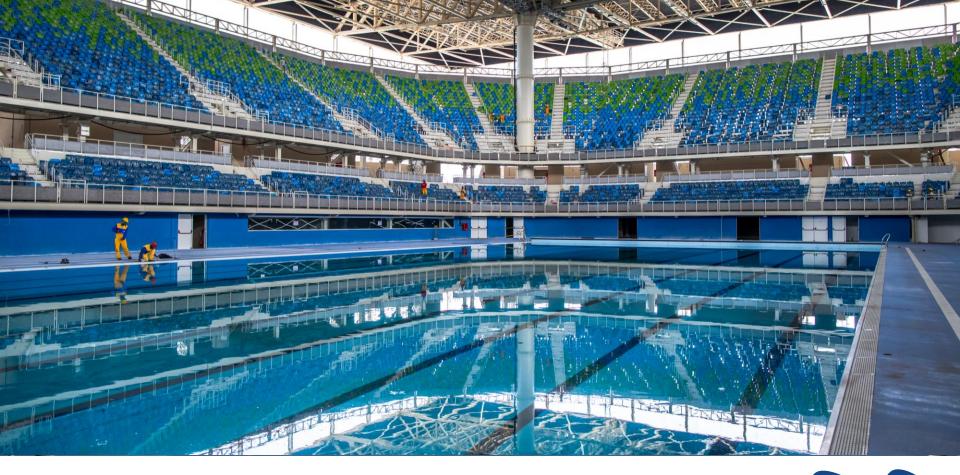






# **Future Arena**





**Olympic Aquatics Stadium** 





**Olympic Tennis Centre** 





# Rio Olympic Velodrome





# **Olympic Golf Course**





# Olympic Village







#### **Mountain Bike Centre**





## **Olympic BMX Centre**





**Deodoro Aquatics Centre** 





#### **Whitewater Stadium**





**Olympic Hockey Centre** 

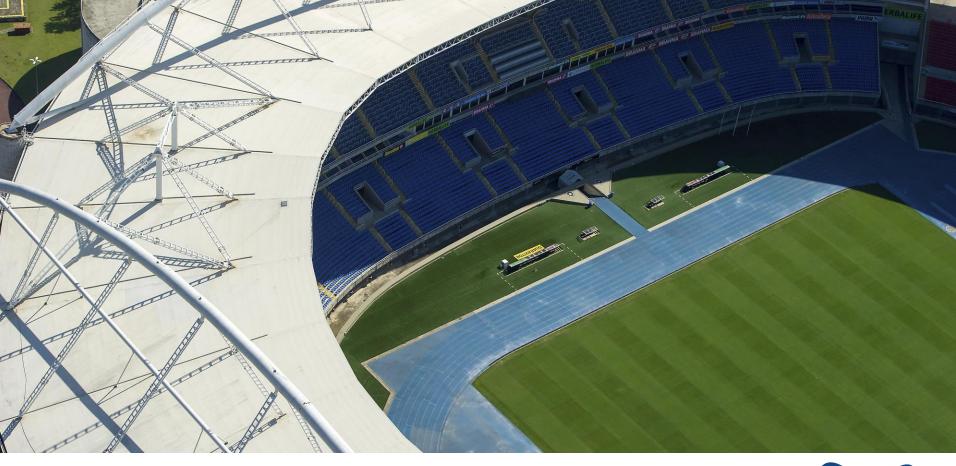




#### Youth Arena







**Olympic Stadium** 



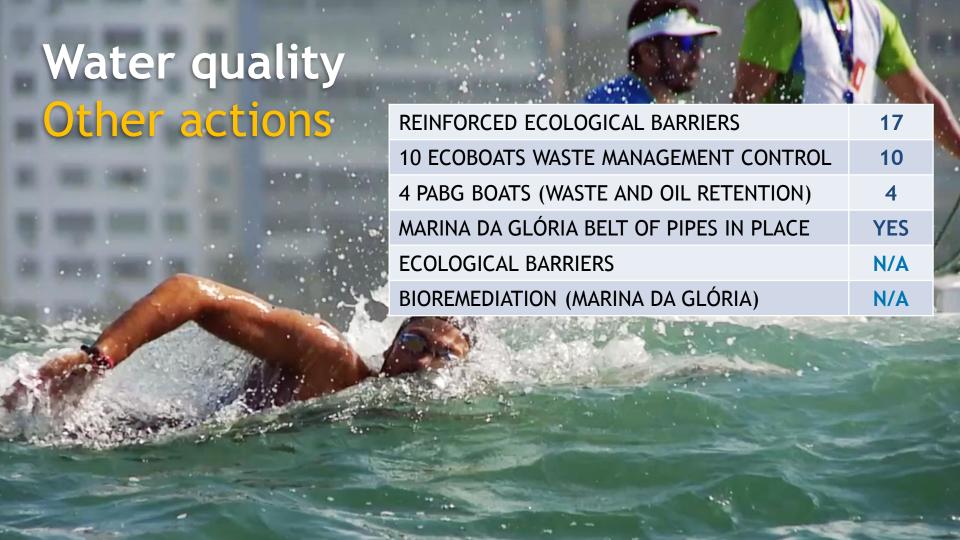




#### Marina da Glória









# IFs Accommodation Hotels

- AC Marriott, Best Western
   Americas Fashion and the TRUMP
   are under construction and
   constantly monitored by Rio 2016
   Accommodations
- Contingency hotel for TRUMP identified in the same category,
  8.6km away from the hotel



# Transport for the IFs

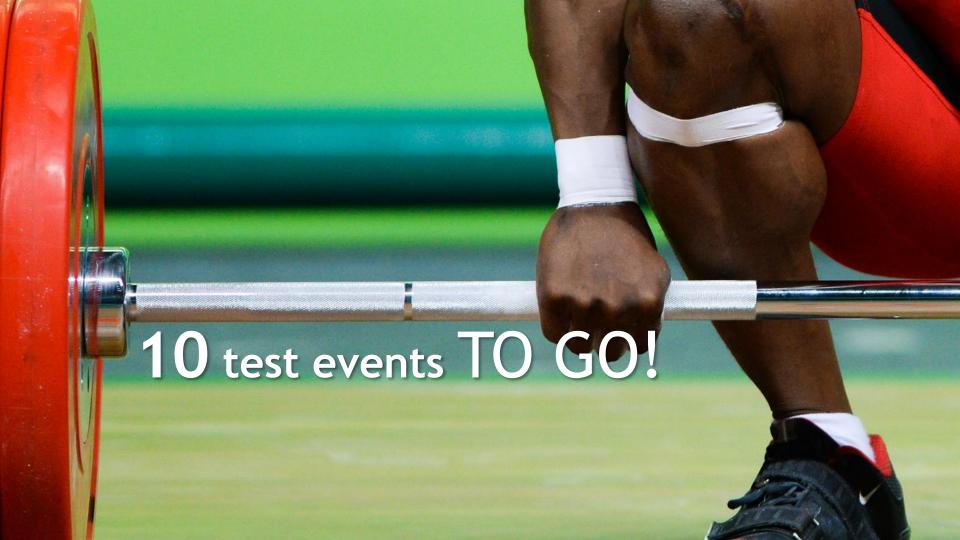
#### Cars and Drivers





TYPE OF SERVICE	# OF CARS	AVAILABILITY (CAR)	# OF DRIVERS	AVAILABILITY (DRIVERS)
T1	1 - President 1 - Secretary General	July 24 - August 24	1 per car	July 24 - August 24
TD Car	1 car of every 2 TDs	July 24 - August 24	1 per car	From 5 days before competition to 1 day after the end of competition
IF allocated car	2 5-seater cars per discipline	July 24 - August 24	1 per car	From 3 days before competition to 1 day after the end of competition







**BASKETBALL POWERLIFTING** 15-17 JAN 20-23 JAN



FREESTYLE WRESTLING 30-31 JAN



DIVING 19-24 FEB



**TAEKWONDO** 20-21 FEB



WHEELCHAIR RUGBY 26-28 FEB



RACE WALK **28 FEB** 



**SYNCHRONISED SWIMMING** 



JAN - FEB - MAR - APR - MAY



RUGBY 5-6 MAR



**GOLF** 8 MAR



**JUDO** 8-9 MAR



**MODERN PENTATHLON** 10-14 MAR



WEIGHTLIFTING 7-10 APR



SHOOTING



**SWIMMING** 15-20 APR



**GYMNASTICS** 16-24 APR



PARALYMPIC SWIMMING 22-24 APR

14-16 MAY



**FENCING** 23-27 APR













HANDBALL **GOALBALL** WATER POLO 29 APR - 1 MAY 4-5 MAY 26-29 APR

PARALYMPIC ATHLETICS 18-21 MAY



# BUENOS AIRES 2018 YOUTH OLYMPIC GAMES



**Sport Accord Convention** 



#### **BUENOS AIRES 2018 YOUTH OLYMPIC GAMES**

Venue Master Plan · April 2016





D CYCLING CLUSTER ( 20 min

Av. General pas



Cycling - BMX



Cycling - MTB



20 km ©20 min.

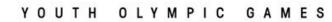


Centro Nacional de Desarrollo

AUTODROMO MUNICIPAL

#### BUENOS AIRES 2018 POG DNA







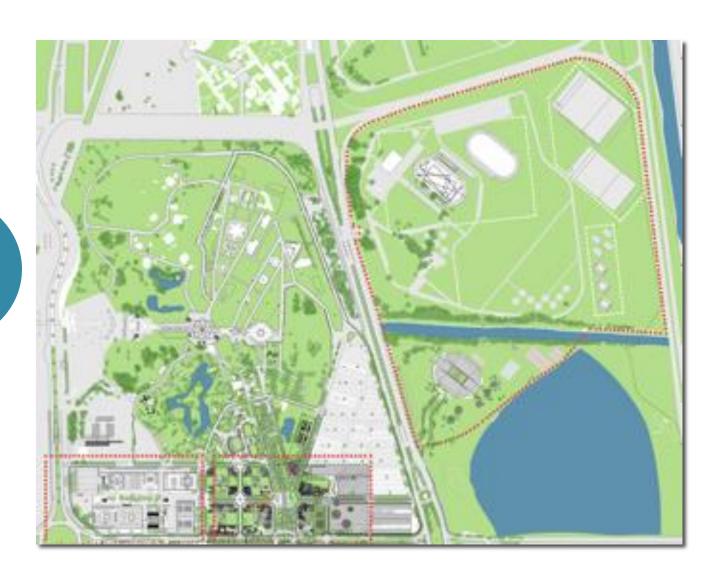




47% **Sports** 

62% **Athletes** 

In the Same Venue















( 35 min



Fencing



Badminton



Table Tennis



Modem Penthathlon (Fencing)







YOG DNA





Consistent

Efficient

Cost effective

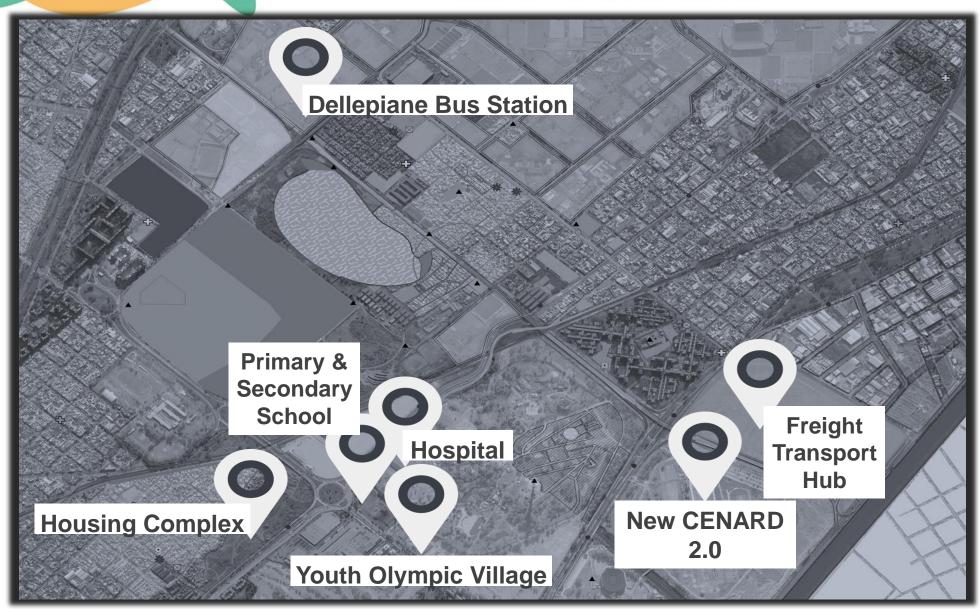
Venues in Gran Buenos Aires (Tecnopolis – Jockey Club Golf Club)



#### **New CeNARD 2.0 (National High Performance Training Facility)**

- Major legacy opportunity for the High Performance Sport in Argentina
- Facilitates the Games operations





# BUENOS AIRES 2018 YOUTH OLYMPIC GAMES



**Sport Accord Convention** 

#### Progress Report to the 40th ASOIF General Assembly



19 April 2016

## Daichi Suzuki

Commissioner

Japan Sports Agency

1988 Seoul Olympic 100m backstroke gold medalist



## Yukihiko NUNOMURA

Senior Executive Board Member / COO



# Koji MUROFUSHI

Sports Director
2004 Olympic Champion in hammer throw



## Daichi Suzuki

Commissioner

Japan Sports Agency

1988 Seoul Olympic 100m backstroke gold medalist



TOKYO 2020



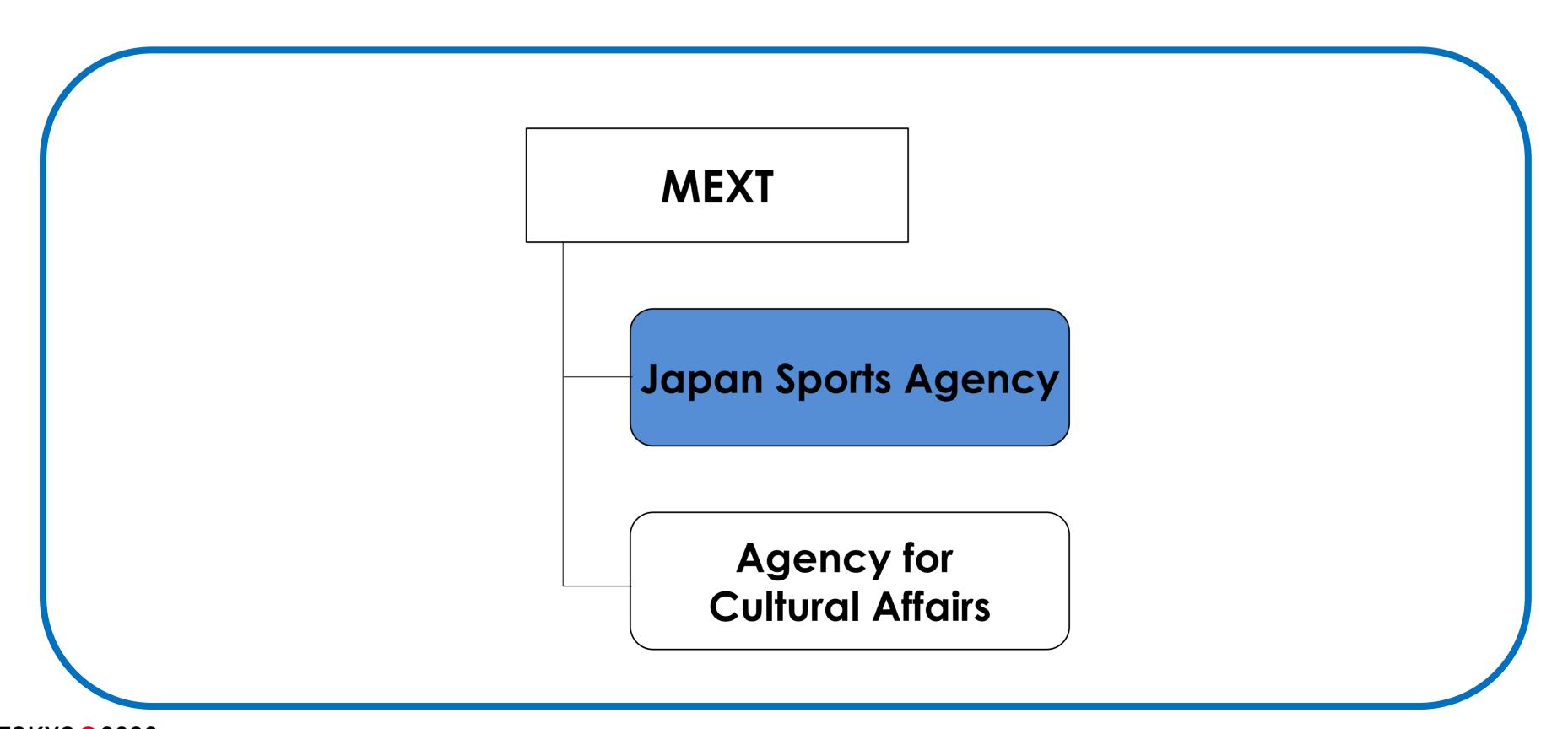


#### Establishment of the Japan Sports Agency

'The Japan Sport's Agency, following the principles of the Basic Act on Sport, is an external agency established by MEXT for consolidated promotion of sports policies, such as increasing international competitiveness, improving health through sports, stimulating regional areas and the economy through sports, and contributing to international society."

\*\*MEXT: Ministry of Education, Culture, Sports, Science And Technology

#### Overview of Structure of the Japan Sports Agency



#### SPORT FOR TOMORROW

- The government of Japan is committed to creating our future through the power of sport by reaching more than 10 million people in over 100 countries until 2020.
- With the Sport for Tomorrow Programme, Japan aims to be involved in the promotion of sport and the Olympic and Paralympic Movement.



#### SPORT FOR TOMORROW has three pillars.

International cooperation and exchange through Sport

Academy for Tomorrow's Leaders "PLAY TRUE 2020" - Develop sport in Sport

integrity through strengthening the global anti-doping activities







From left: Mr. D. Suzuki, JSA Commissioner, Mr. H. Hase, Sports Minister, Mr. T. Endo, Minister for Olympics and Paralympics and Mr. Y. Mori, Tokyo 2020 President



## Yukihiko NUNOMURA

Senior Executive Board Member / COO

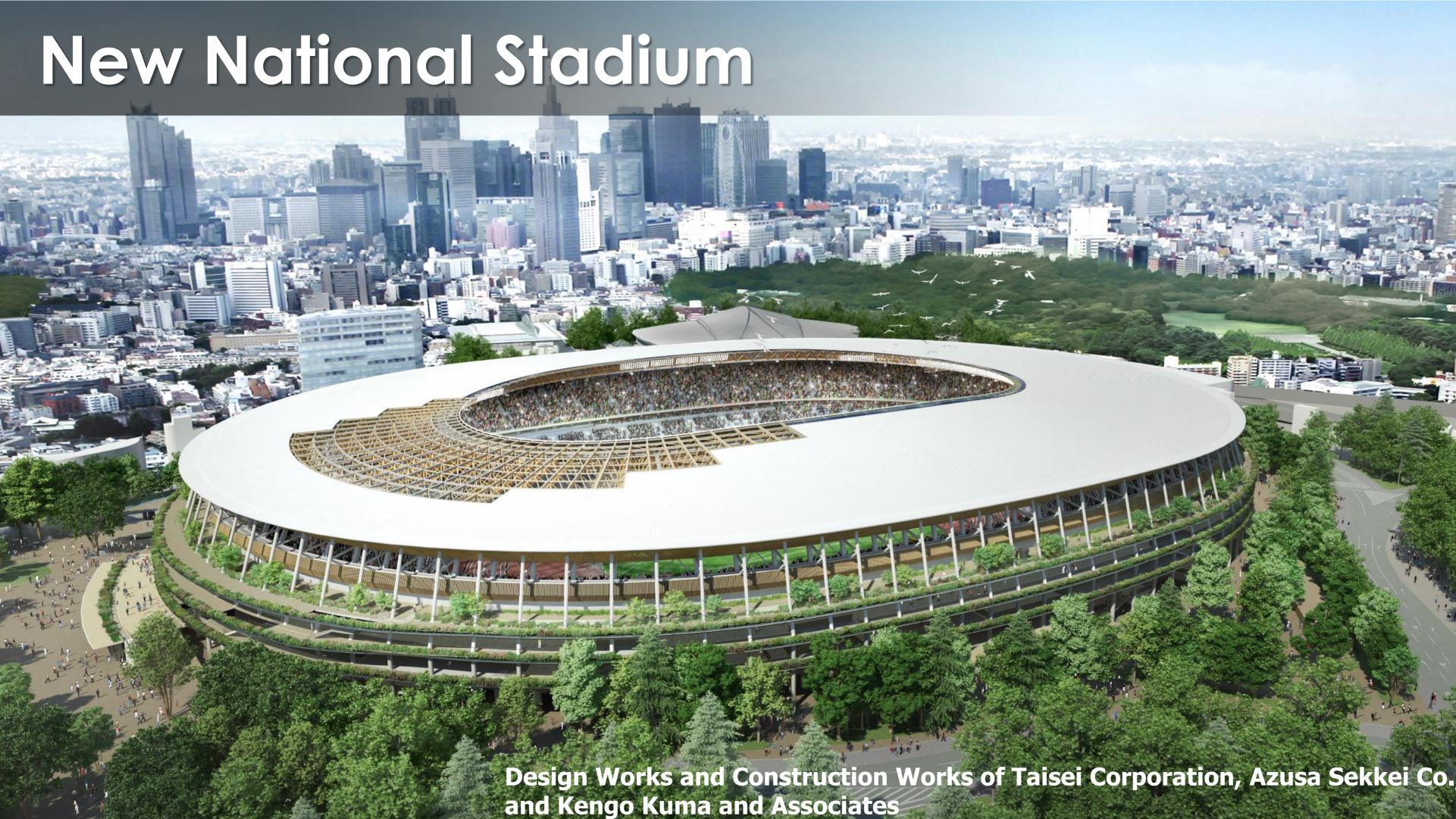






### IF Engagement







#### Shortlisted Emblem Designs

TOKYO 2020













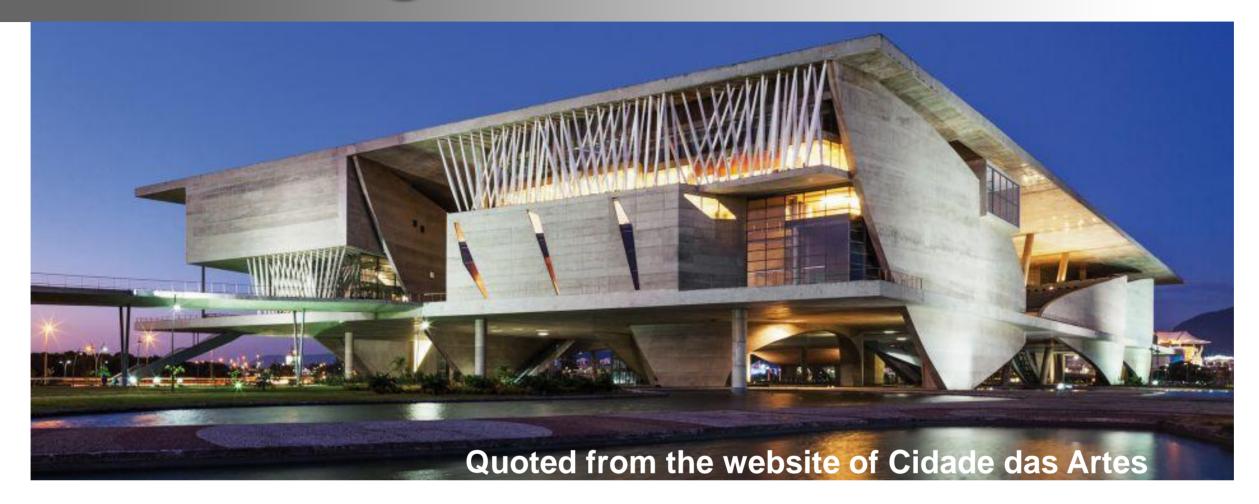








#### Activities during Rio 2016



- ✓ Plans for flag handover ceremonies are ongoing
- √ 320 staff will participate in the Observer Programme
- ✓ Tokyo 2020 Japan House will be located in the Cidade das Artes cultural complex (same venue as the IOC Session Opening Ceremony)

# Koji MUROFUSHI

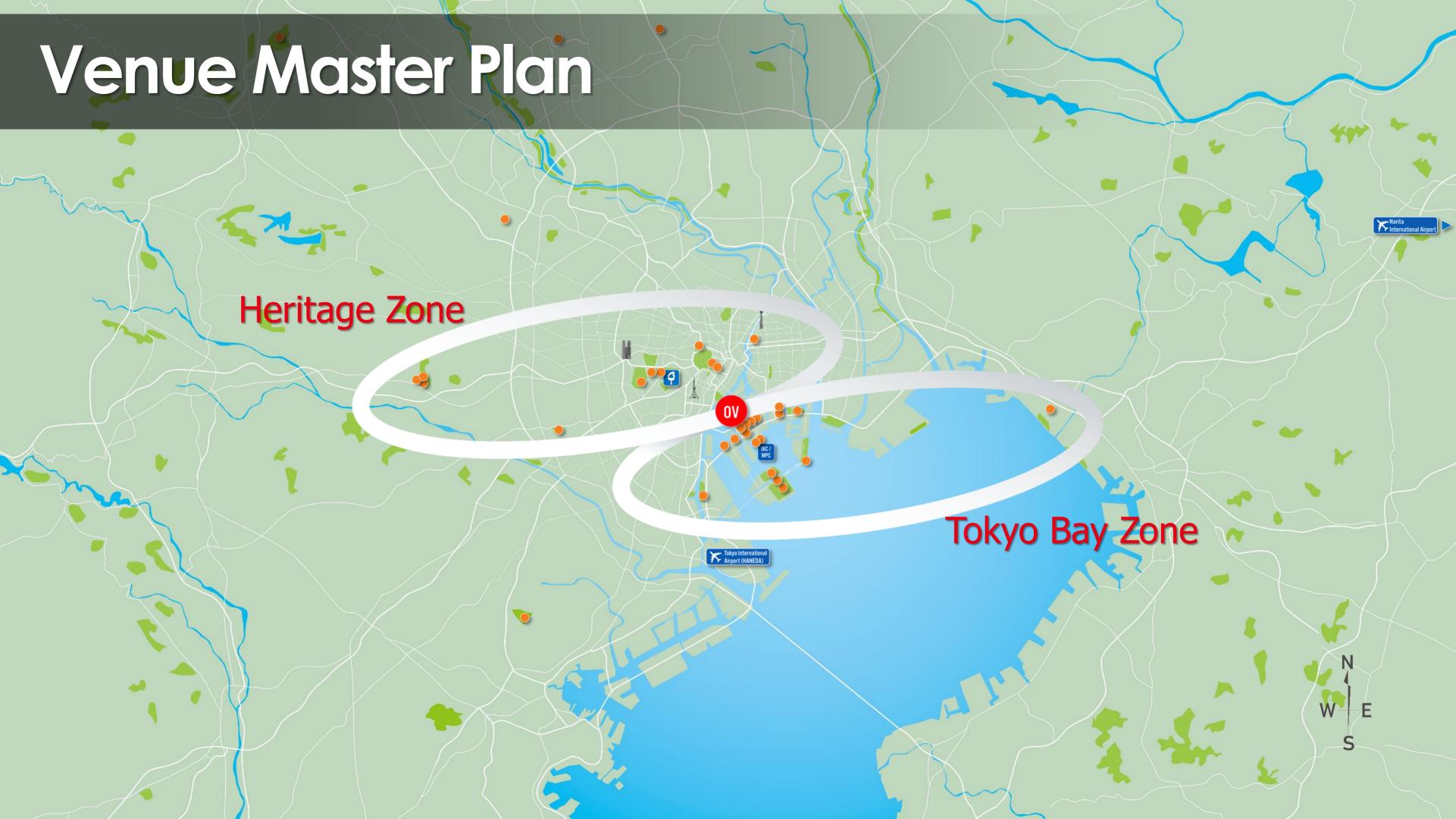
Sports Director
2004 Olympic Champion in hammer throw











#### Venue Master Plan as of December 2015

The venues for 27 Sports have been approved

The venues for

11 Sports
have been

changed

50% of the venues are existing facilities

#### Venue Master Plan As of December 2015 : Existing HERITAGE ZONE Opening / Closing Geremany Obmpic Stadium O Saji Koen (Equestrian Park) : Existing, permanent works required : Planned Athletics Olympic Stedlum Equestrian (dressage) Baji Koen (Equestrian Park) : Additional Equestrian leventing) Baji Koon (Equestrian Park) Football Obmoir Stadium : Temporary O Padraintos Table Tennis Tokyo Metropolitan Gymnesium Wassishing Forest Sport Centre Modern Pentathion Handbell Toyogi National Studiem (Fencing) Musashino Forest Sport Centre Football Preliminaries O Date Nappon Budakan Tokpo Stadkum Modern Pentathlion Gwimming riding numing sheoting) Tokyo Scholium Cycling (road : start/finish) Imperial Palace Garden O Weightlifting Tokyo International Forum 9 Regby Tokeo Stadium - STORES Boxing Sokugikan Arena - SQUAMA B TOKYO BAY ZONE TOKYO Wolfeyball Artaba Arena Son Forest Waterway Symmatics (artistic) Ohmptic Gymnastic Centre Canon - kayak (sprint) Canco - kayak (Malorn) Gyrnnastics (rhythesic) Olympic Gyrnsiotic Centre Canne stotom venue Gymnastics (trampolina) Olivrasis Garavastic Centre Archery Dream Island Authory Field HERITAGE ZONE Cycling (BMX) Olympic BMX Course Aquatics (instrumting) Of project Advantes Centre Aquatics Idivingl Olympic Aquatics Centre Tomets Arioke Tennis Fack **A** Odalba Marine Park Synchronised swimming) Olympic Aquatics Centre Aquatics Imerathor swimmings Odurba Marine Park Aquatics (waterpolis) K Section | menting Centre Displace Fask Hackey Somide Fark Hockey Statilum Equinatrian (eventing cross-country) Son Forest Cross-Country Counse Taeksvorde Mukuhari Mesoe OTHER VENUES Cycling (mountain bike) bu Mountain Bike Course Backetball Saltama Super Arena A D TOKYO BAY ZONE Shooting Asalus Shooting Bange Golf Sassenpaseki Country Qub. Selling Enrishme Yacht Harbour Cycling Brack! by Velodrome C Frantbull International Studium Yoliohama Rail Lines Road Network Olympic Village IOC Hotel Olympic Competition Venue Suburban rail Olympic lane Motorway Subway Olympic priority route Major orbon orbotal network Main Media Hotel International Broadcast Centre / Main Press Centre Lightrul

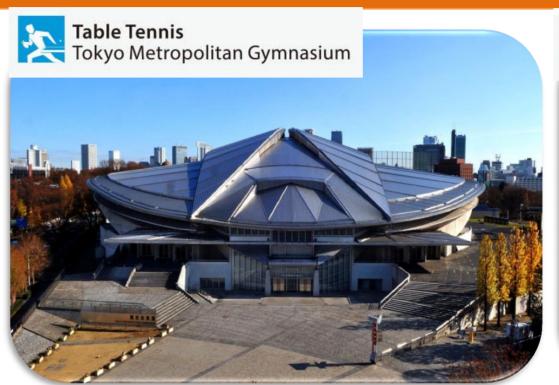
#### Heritage Zone



Athletics
Olympic Stadium

Football
Olympic Stadium













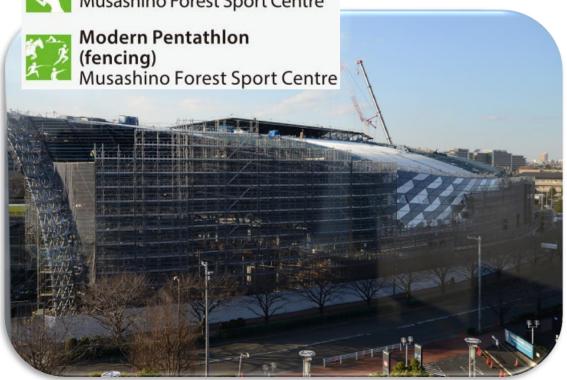
#### Heritage Zone













#### Venue Master Plan As of December 2015 : Existing HERITAGE ZONE Opening / Closing Geremany Obmpic Stadium O Saji Koen (Equestrian Park) : Existing, permanent works required : Planned Athletics Olympic Stedlum Equestrian (dressage) Baji Koen (Equestrian Park) : Additional Equestrian leventing) Baji Koon (Equestrian Park) Football Obmoir Stadium : Temporary O Padraintos Table Tennis Tokyo Metropolitan Gymnesium Wassishing Forest Sport Centre Modern Pentathion Handbell Toyogi National Studiem (Fencing) Musashina Farest Sport Centre Football Preliminaries O Date Nappon Budakan Tokpo Stadkum Modern Pentathlion Gwimming riding numing sheoting) Tokyo Scholium Cycling (road : start/finish) Imperial Palace Garden O Weightlifting Tokyo International Forum 9 Regby Tokeo Stadium - STORES Boxing Sokugikan Arena - SQUAMA B TOKYO BAY ZONE TOKYO Wolfeyball Artaba Arena Son Forest Waterway Symmatics (artistic) Ohmptic Gymnastic Centre Canon-kayak (sprint) Canco - kayak (dalom) Gyrnnastics (rhythesic) Olympic Gyrnsiotic Centre Canne stotom venue Gymnastics (trampolina) Olympic Gymnastic Centre Archery Dream Island Authory Field HERITAGE ZONE Cycling (BMX) Olympic BMX Course Aquatics (instrumting) Of project Advantes Centre Tomets Arioke Tennis Fack Aquatics Idivingl Olympic Aquatics Centre **D** 文 Odalba Marine Park Synchronised swimming) Olympic Aquatics Centre Aquatics Imerathor swimmings Odurba Marine Park Aquatics (waterpolis) × Supplied atsunt International menting Centre Displace Fask Hackey Somide Fark Hockey Statilum Equinatrian (eventing cross-country) Son Forest Cross-Country Counse Taeksvorsdio Mukuhari Mesoe OTHER VENUES Cycling (mountain bike) bu Mountain Bike Course Backetball Saltama Super Arena TOKYO BAY ZONE Shooting Asalus Shooting Bange Golf Sassenpaseki Country Qub. Selling Enrishme Yacht Harbour Cycling Brack! by Velodrome C Frantbull International Studium Yoliohama Rail Lines Road Network QGP IOC Hotel Olympic Village Olympic Competition Venue Suburban rail Olympic lane Motorway Subway Olympic priority route Major orbon orbotal network Main Media Hotel International Broadcast Centre / Main Press Centre Lightrul

#### For Internal Use

### Tokyo Bay Zone











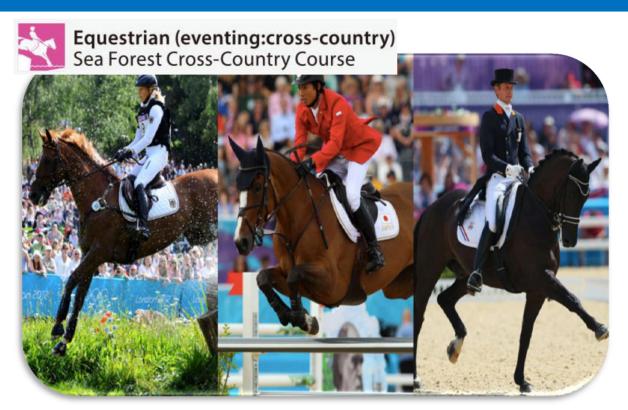




#### Tokyo Bay Zone







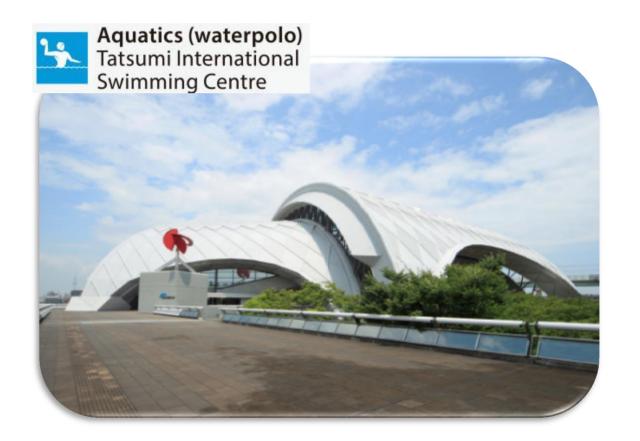






#### Tokyo Bay Zone









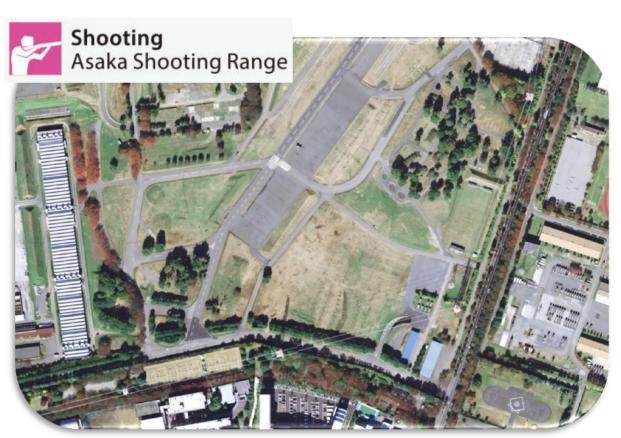
#### Tokyo Bay Zone (Chiba Prefecture)





#### Other venues (Saitama Prefecture)





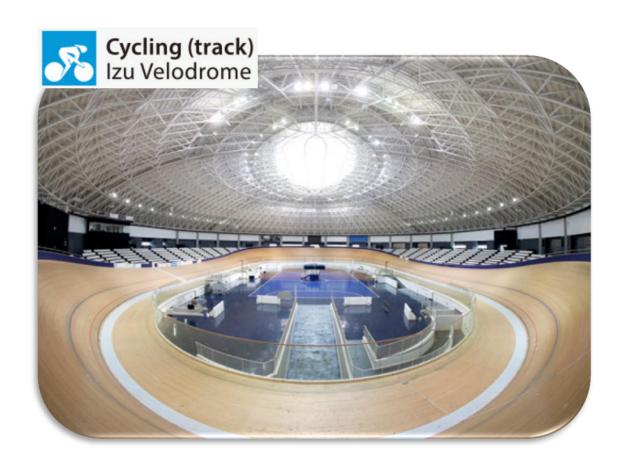


#### For Internal Use

#### Other venues (Kanagawa and Shizuoka Prefecture)



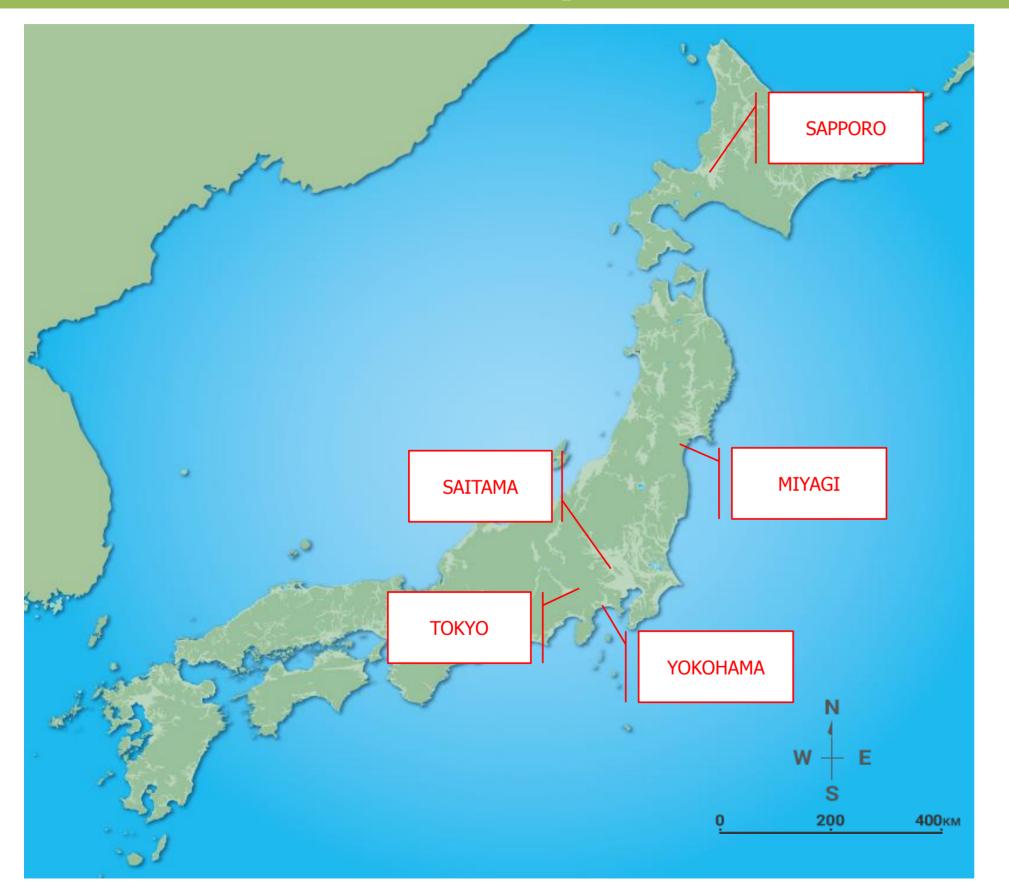






#### Football Preliminary



















# IF Engagement

# Olympic Agenda 2020 - Recommendation 13



"Maximise synergies with Olympic
Movement stakeholders to ensure
seamless organisation and reduce costs
- The IOC to enhance the role of the
International Federations (IFs) in the
planning and delivery of the Olympic
competitions, including the study of
transferring responsibilities from the
OCOGs to the IFs."

### Milestone

Candidature Phase

Venue Master Plan Review

#### IF Engagement

- -Detailed Venue Planning
- -Event Planning
- -IF Visit Policy
- -Venue design
- -FOP specifications
- -Competition venue requirements
- -Training venues
- -Competition schedules
- -Test event strategy etc...

# IF Engagement

- Support in developing staffing models & recruitment
- Closer involvement in venue design & construction monitoring
- Active engagement in venue operating plan
- Partner with OCOG in development of Sport Delivery Plan
- More structured Games-time coordination &communication
- Post-Games debriefing process



## Key relationships with Sport FA

#### **Venue Planning Team**

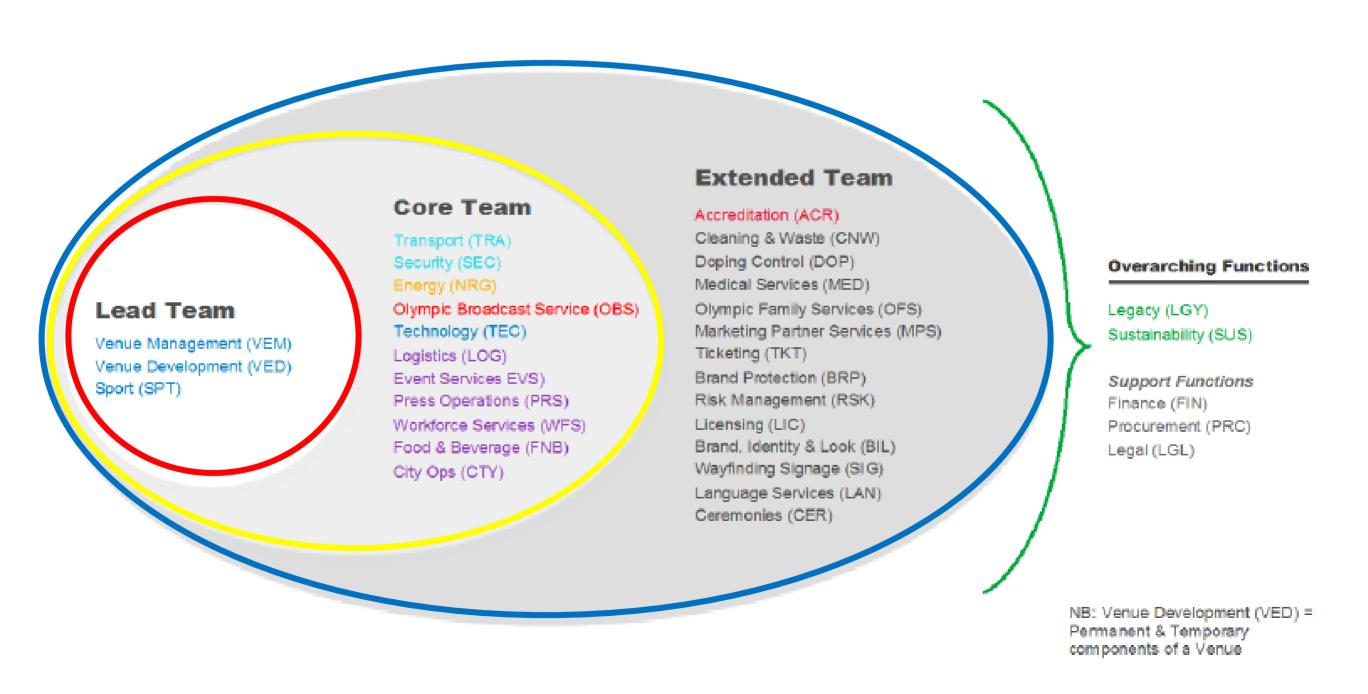


Figure 15. Venue planning team

# Aki MURASATO

Executive Director of Sports & International Relations





- **✓** 50 members from Sports Department including prospective Sport Managers will participate in the Observer Programme
- √ Tokyo 2020 listening and learning from the best at Rio 2016
- ✓ Massive opportunities for;
  - -Shadowing 1010<sub>TM</sub>
  - -Secondment



- -Self Observation and Side Meeting etc...
- ✓ Collaboration works with respective IFs, IOC SPT and Rio SPT



## Progress Report to the 40th ASOIF General Assembly



19 April 2016