

42ND ASOIF GENERAL ASSEMBLY CENTARA GRAND & BANGKOK CONVENTION CENTRE, BANGKOK, THAILAND 17 APRIL 2018

PRESENTATIONS

- 1. Second Review of IF Governance: Page 2-17
- 2. IOC Olympic Games Delivery The New Norm: Page 18-47
- 3. Tokyo 2020 Presentation: Page 48-81
- 4. A Look at WADA's Strategic Priorities: Page 82-102
- **5. ASOIF Statutes Revision**: Page 103-115
- 6. Taekwondo Humanitarian Foundation: Page 116-126



Background



- GTF purpose
 - foster a culture of good governance
 - help ensure IFs are fit for purpose
- > 5 key principles
 - Transparency
 - Integrity
 - Democracy
 - Development and Solidarity
 - Control Mechanisms

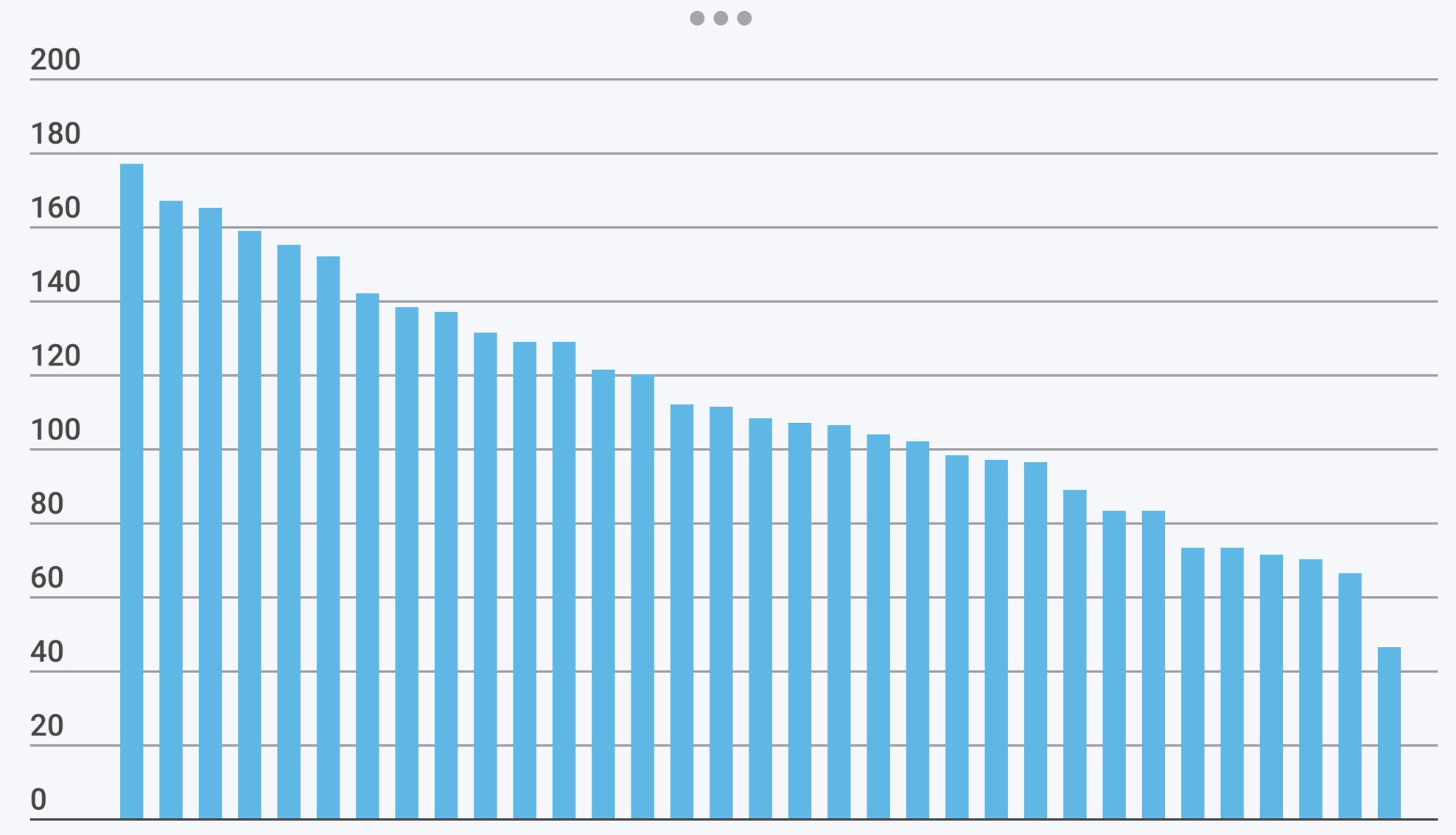
Background



- First report presented at 2017 General Assembly
- Met with IFs to go through moderated scoring
- ► Workshop in October 2017
- Questionnaire revised and second self-assessment
- Independent moderation

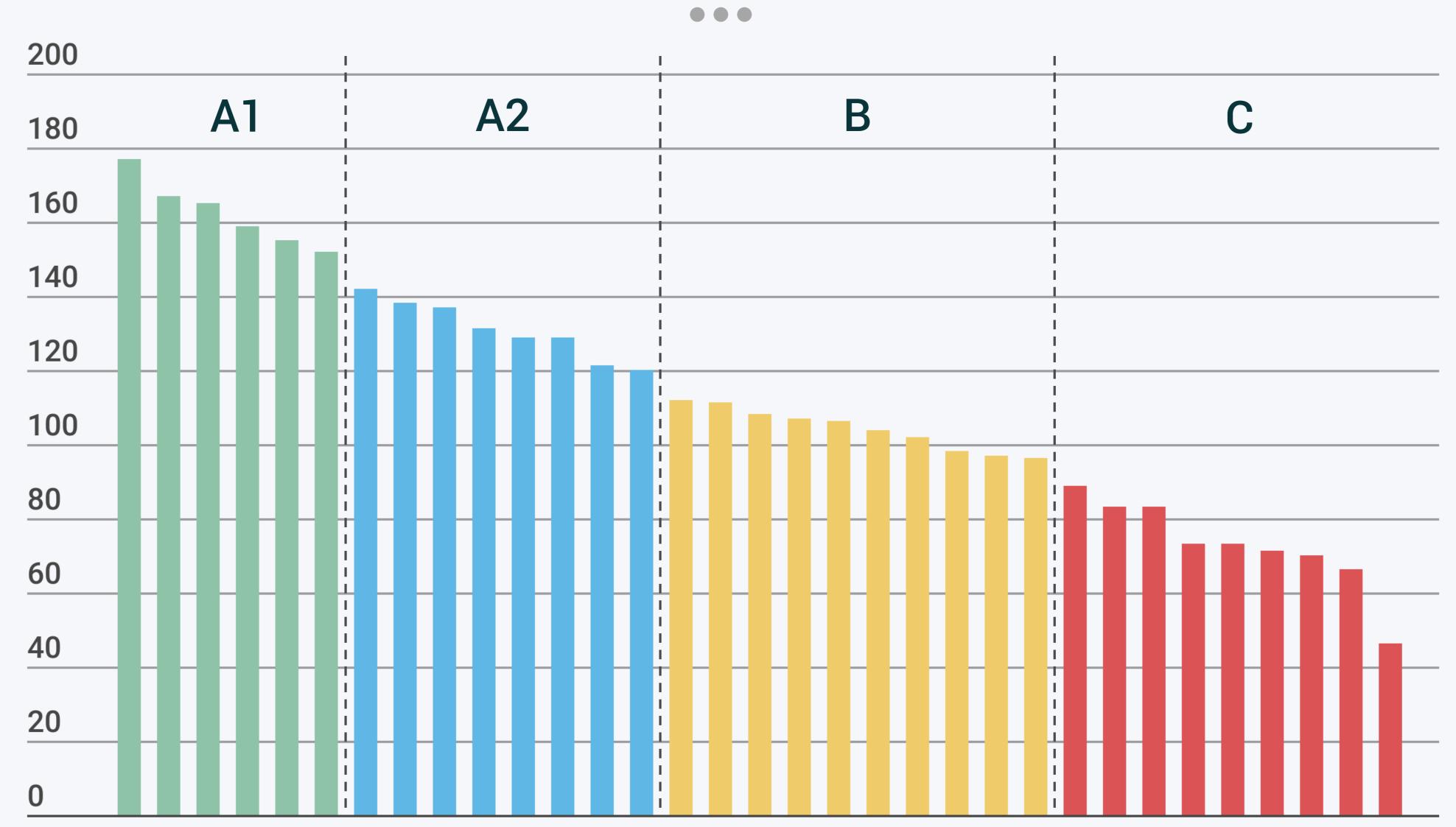
Total moderated scores in rank order (33 IFs)





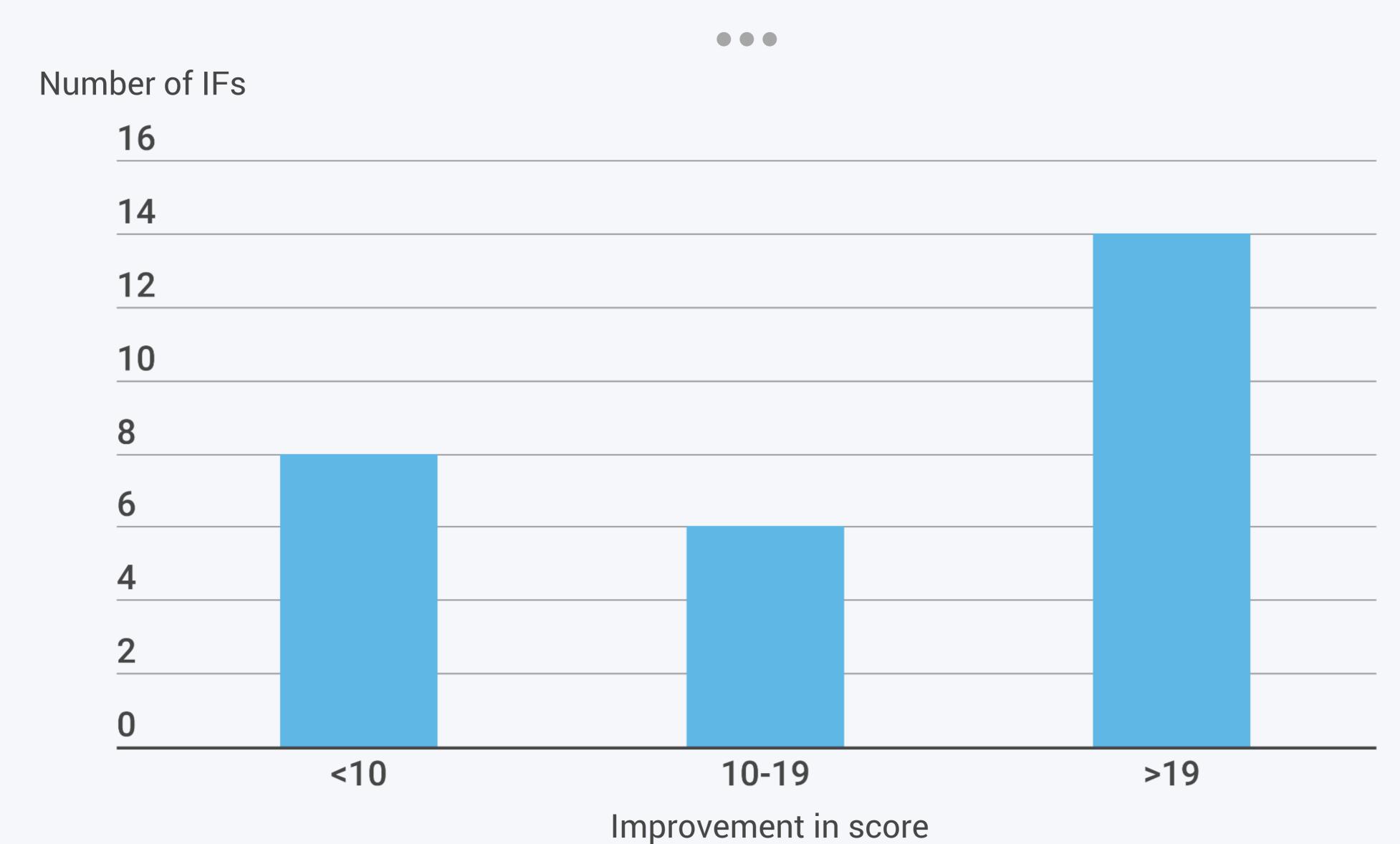
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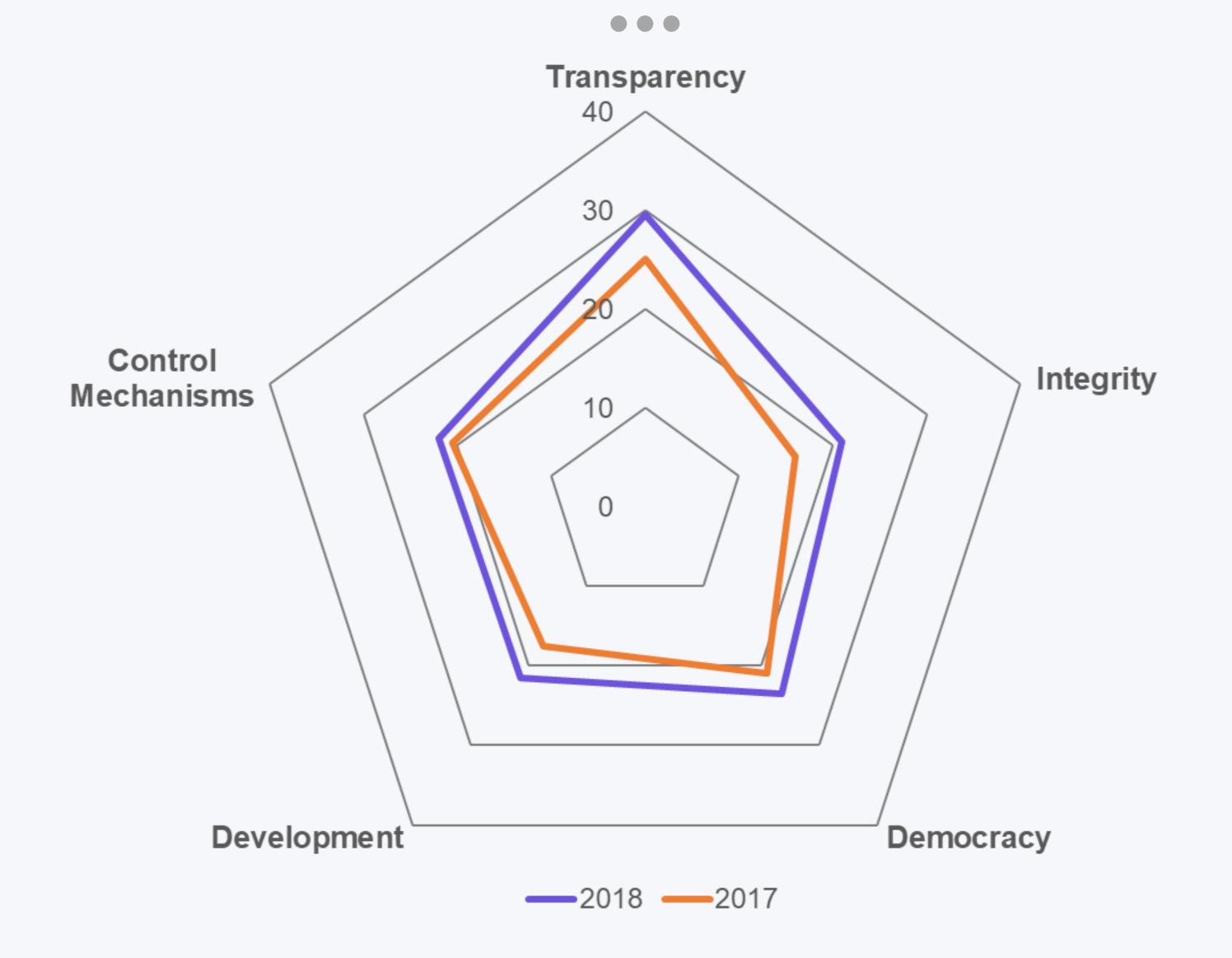
Improvement in scores 2016-17 to 2017-18 (28 IFs)





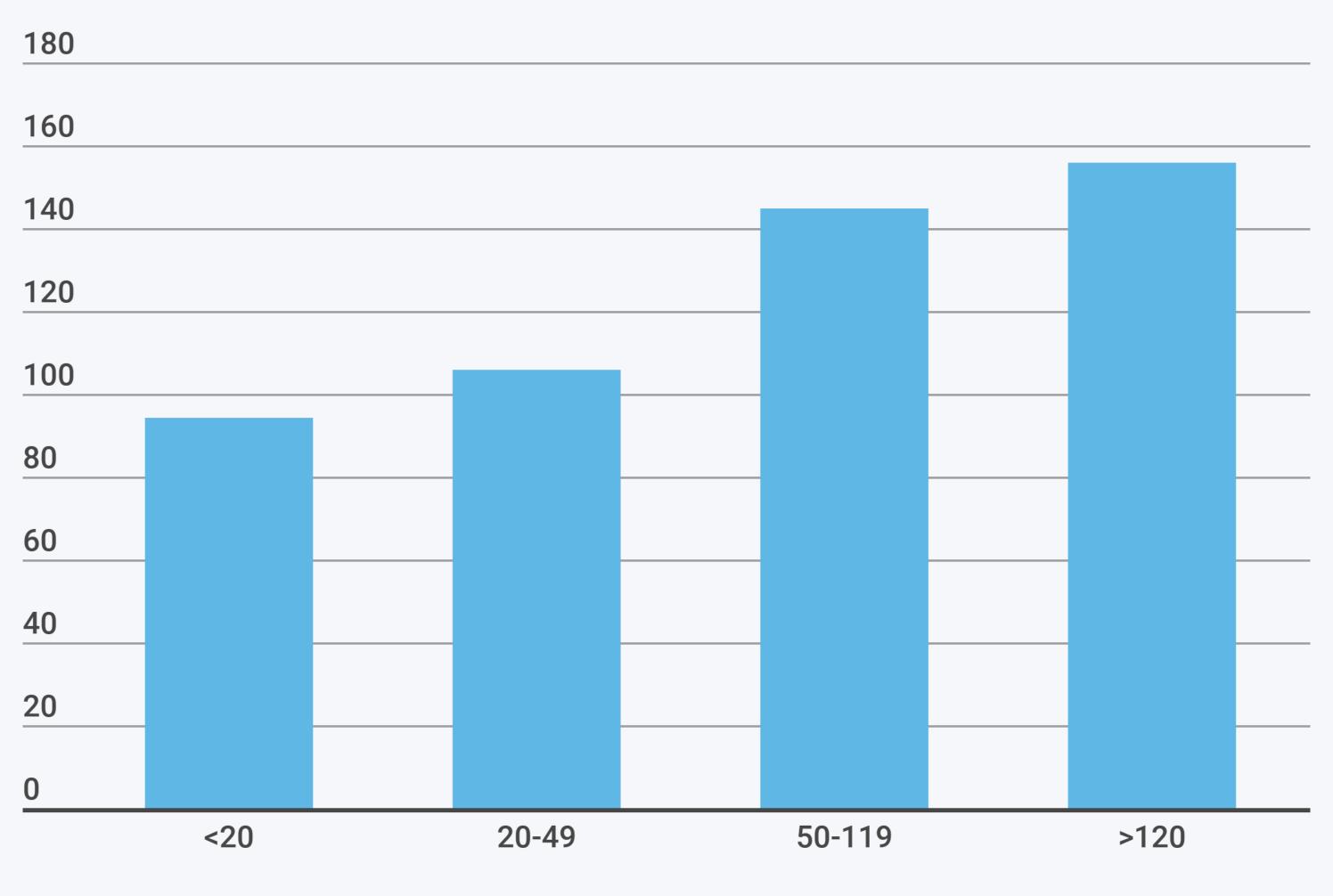
Median by section 2016-17 and 2017-18 (28 IFs)





Mean scores by number of staff (33 IFs)





Staff

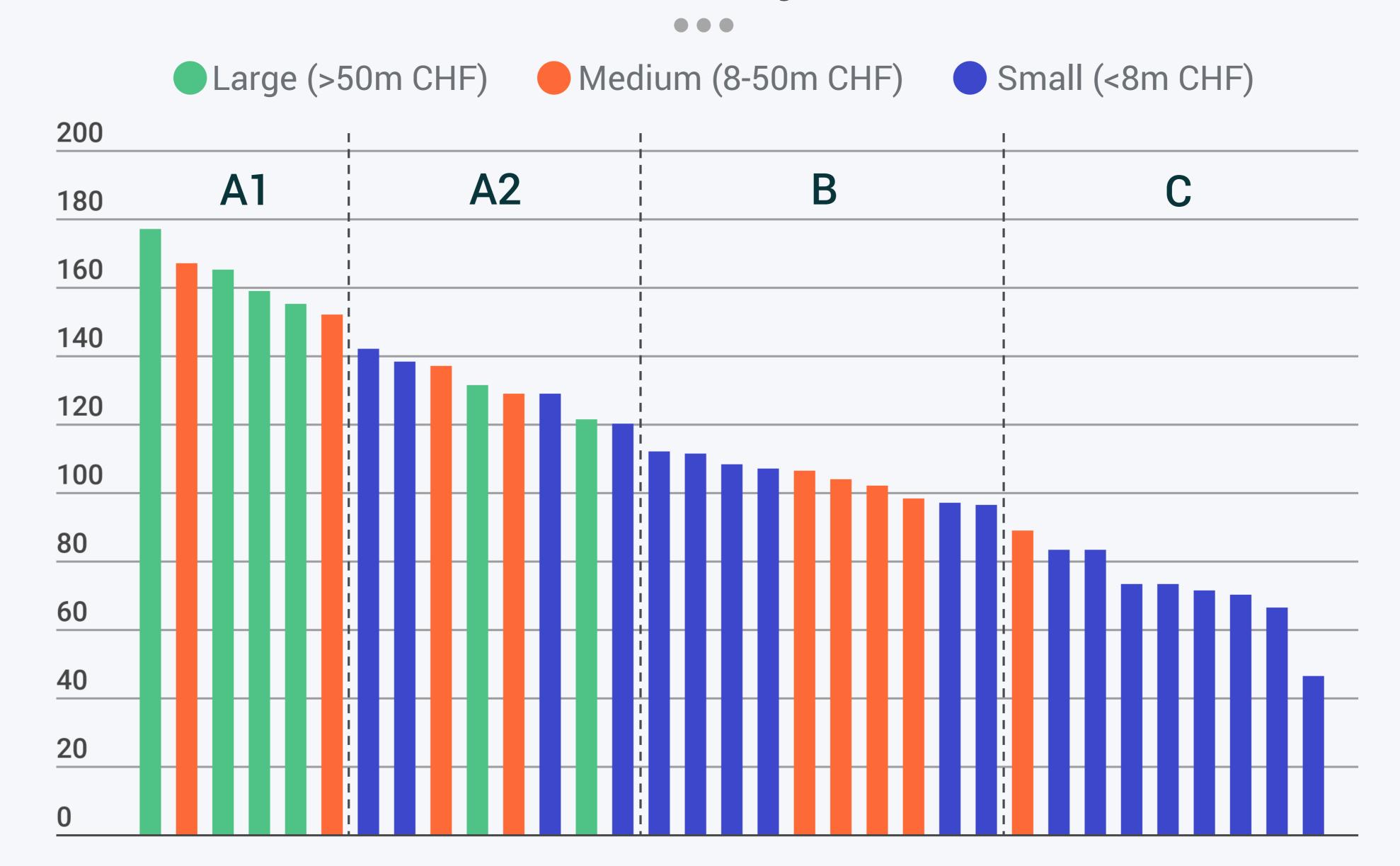
Distribution of scores by IF size (33 IFs)





Distribution of scores by IF revenue (33 IFs)





Some key findings



- > 9 IFs published expenses policy and details (7 last year)
- >21 IFs published audited accounts (18 last year)
- ▶ 1 IF with over 40% female membership of Board, 13 IFs under 15%
- ► 16 IFs had term limits (15 last year)

General points



- Good transparency impacts elsewhere
- Higher scores for IFs with term limits
- Growing attention to whistleblower systems
- IFs reviewing rules and electoral processes
- Welcome evidence of improvement but big gaps between best and weakest IFs

Conclusions



- Progress is being made
- But very big gaps between best and weakest IFs
- It is possible to achieve high standards with under 20 staff
- Governance continues to be a priority
- ►GTF seeks to maintain momentum

Next steps



- Distribute good practice examples
- Review specific findings with each IF
- Revise questionnaire and assessment process
- ► ASOIF and IFs participating in IPACS
- Develop Governance Monitoring Unit

International Partnership Against Corruption in Sport (IPACS)



Established by IOC, Council of Europe, OECD and UK Government

►IPACS is an informal network bringing together intergovernmental organisations and international sports organisations to fight against corruption in sport

Governance experts from five IFs nominated to IPACS' working groups to develop specific initiatives

Governance Monitoring Unit



MISSION – move from adoption of principles and rules to good governance practice and action

TASKS

- 1. Identify priority issues and recommend corrective actions
- 2. Guide members that request assistance
- 3. Include financial analysis to develop a better culture of risk management





Olympic Agenda 2020

From six recommendations to implementation

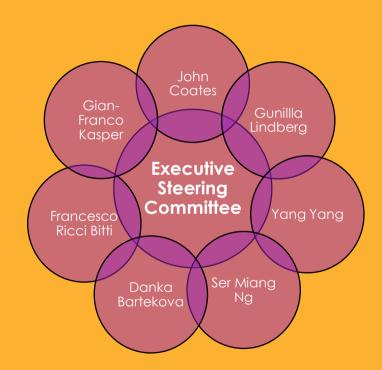
- 1. Shape the bidding process as an invitation
- 2. Evaluate bid cities by assessing key opportunities and risks
- 3. Reduce the cost of bidding
- 4. Include sustainability in all aspects of the Olympic Games
- 12. Reduce the cost and reinforce the flexibility of Olympic Games management
- 13. Maximise synergies with Olympic Movement stakeholders



Development of the New Norm

Including representatives of:

- IOC
- ASOIF
- AIOWF
- ANOC
- IOC Athletes' Commission





Development of the New Norm

Joint effort of the Olympic stakeholders

Strategic guidance, review and validation through Executive Steering Committee that included representatives from IOC, Summer & Winter IFs, NOCs and Athletes

Presentations and consultation:

- ASOIF Working Meeting
- IF Engagement Working Group
- ANOC and 28 NOCs
- IOC Athletes Commission
- Former OCOG executives

Extended internal research and analysis with relevant experts



The New Norm

118 Measures

Redesigning of the Candidature Process Approved by the IOC Session in June 2017, fully implemented for the Olympic Winter Games 2026 10 Measures

The IOC Legacy Strategic Approach Adopted by the IOC Executive Board in December 2017 and was presented to the IOC Session in PyeongChang 8 Measures

- **7-year Journey Together**A transformation of organisation and delivery of future Olympic and Paralympic Games, rooted in the

analysis of previous editions

100 Measures



Candidature Process – 10 Measures

Olympic Winter Games 2026

Dialogue (Sep 2017 - Oct 2018)

- Non-committal dialogue
- Interactive Working Sessions and provision of technical expertise / support to each city
- No formal proposals, guarantees and presentations

Candidature (Oct 2018 - Oct 2019)

- On-going dialogue with the cities
- Tailored to context of city and region
- Submission of one single Candidature File



Candidature Process – 10 Measures

Olympic Winter Games 2026

IF involvement

- Maximum use of existing venues
- No minimum capacities
- On-going course correction for best possible value proposition
- Greater flexibility throughout the Candidature Process
- IFs to be closely integrated in the Candidature Process and consulted from an early stage



Legacy – 8 Measures

Overview

Development of IOC Legacy Strategic Approach

2015: Sustainability and Legacy Commission 2017: IOC Legacy Strategic Approach

- 1. Embed legacy through the Games lifecycle
- 2. Document, analyse and communicate the legacy of the Olympic Games
- 3. Encourage Olympic legacy celebration
- 4. Build strategic partnerships



Legacy – 8 Measures

Overview

IF involvement

 IFs to be actively involved the legacy planning from the Candidature right through to delivery and post-Games monitoring



Overview

Enhance the Olympic and Paralympic Games value propositions by:

- Reducing the cost and complexity of the overall delivery model
- Better managing opportunities, risks and responsibilities of key stakeholders to enhance flexibility, efficiency and sustainability
- Provide opportunity to utilise IF experience to improve overall event delivery

100 Measures within three streams of activity:

- Games Governance (10 measures)
- Games Requirements (81 measures)
- Support to Organisers (9 measures)



Financial Impact

Wide set of opportunities and tools to reduce costs:

- Operating costs for Organising Committees
- Capital investment for public authorities
- Games-related expenses for all stakeholders

Maximum savings of:

- Up to USD 1 billion for Olympic and Paralympic Games
- Up to USD 500 million for Olympic and Paralympic Winter Games



The New Norm

IF involvement

Aim of new norm

- Deliver a world class sports event with the best athletes
- Reduce cost and complexity
- Flexible model
- Use of existing event delivery models and solutions
- Building on the best practice in each sport
- Greater IF involvement



Games Governance

Governance and Stakeholder Engagement

- Enhanced IOC-OCOG coordination process with clear roles and responsibilities for delivery partners and stakeholders
- Streamlined Games planning (3+4 Framework)
- Event-centered approach: Maximise use of capabilities existing within IFs, NFs, venue operators or local event organisers

Business Integration

- Reinforce the partnership between the IOC, TOP partners and OCOGs
- Ensure the amount of value-in-kind per TOP category fully covers the OCOG needs



Games Governance

IF involvement

3+4 Games Planning Framework:

- Minimise OCOG workload in the first three years
- Start detailed operational planning four years out

Event-centered approach:

Support the OCOG in mapping capabilities and optimal event delivery approach



Adjust and optimise venue requirements

- Competition and Training Venues
- Olympic Village(s)
- IBC / MPC

Games Requirements

Adapt service levels to actual need and use

- Technology / Energy
- Transport
- Media services
- Accommodation
- etc.



Games Requirements

IF involvement

Competition and Training Venues

 Maximise use of existing facilities (even if outside the city / country) and venue sharing opportunities and adapt venue design and delivery to context and actual needs

Operational readiness programme

Define readiness strategy to ensure appropriate testing while focusing on cost efficiency

Games Services

- Adjust services to deliver the event in an optimal way
- Maximise use of existing services & infrastructure



Support to Organisers

IOC Support to Organisers

 IOC to provide central repository of information and key services / service levels and tailor-made learning opportunities for OCOGs

IF and NOC Support to Organisers

IFs and NOCs to be directly involved in Games planning and delivery

Turnkey Solutions

 IOC to introduce turnkey solutions to complex areas of Games organisation to increase organisational efficiency



Support to Organisers

IF involvement

Sport Delivery Plan

- Single integrated event plan
- Designed as a working document
- Visibility and engagement of IFs
- Clarification of roles and responsibilities
- Basis for discussion on potential transfer of responsibilities



Implementation

Implementation starts in 2018

- Executive Steering Committee to supervise implementation and further developments
- Individual meetings with all IFs
- Phased implementation with upcoming OCOGs in partnership with all Olympic stakeholders
- Update of Host City Contract –
 Operational Requirements by mid 2018
- Regular updates to the IOC Executive Board
- Report to the IOC Session in Buenos Aires



7-year Journey Together

Implementation with IFs

-

Process

In the context of the sport and the IF

Discussions on New Norm Venue discussions

Reduction of cost /
completion
Use IF experience /
experts
Improve event
delivery

Event programme
Format
Schedule
Athlete quotas

Olympic Programme / Sport



7-year Journey Together

Implementation with IFs

Process

New Norm implementation

- Discuss the goals and implementation of the New Norm through individual briefings with each IF to make tangible per sport and address any questions
- Maximise IF experience, best practice and lessons. In order to identify key areas for improvement and reductions in complexity and cost of the events and venues

Sports aspects

- Evolution of the event programme, format and competition schedule to find optimisation opportunities
- Create an environment for forward thinking innovation



7-year Journey Together

Implementation with IFs

Process

Timeline

- April May 2018 Establish a calendar for meetings
- May June 2018 Start IF meetings
- Led by IOC Sports with support from Games department and advisors
- Close collaboration with Paris 2024 and monitoring via the ASOIF Multi-Sports Working Group



IF Partnership

Future editions of the Games

Tokyo 2020

Strengthen role of the IF through implementation of the Sport Delivery Plan

Paris 2024

- Practical involvement of IFs in venue and event optimisation
- New event delivery models to be explored

Los Angeles 2028

- Collaborate with IOC and IFs on relevant optimisation opportunities
- Work closely with Paris 2024 to leverage all possible synergies



Conclusions

In summary

- Spirit of collaboration to be fully implemented between IFs, OCOG and IOC
- Clear definition of responsibilities and scope of IF involvement









YOG 2022

- It's time for Africa
- Revised host selection process
- Co-construct YOG 2022 Edition plan with host and IFs





Athlete Charter of Rights and Responsibilities



- An athlete-driven project
- Methodology and consultation
- Next step Global athlete survey
- Showcased at October's Olympism in Action Forum



Tokyo 2020 Presentation

to the ASOIF General Assembly

17 April 2018

















PyeongChang to Tokyo

Tokyo 2020 Sport Team Structure



Koji Murofushi Executive Director



Masao Hijikata
Representative of the
Executive Director

Executive Director's Office



Tatsuro Matsuyama
Head of EDO
Project Management
Oversight External Relations



Hiroshi SakataDirector,
External Relations

Sport Planning



Naoko Hirayama Deputy Executive Director

- IF Service Planning
- SDP Management
- ·Competition Schedule
- Training Venue
- Sport Presentation
- Sport Equipment
- Sport Administration
- Sport Entries
- Sport Publication

Bay Zone



Tasuku NagaiDeputy
Executive Director

Sport Managers (14)

AQUATICS TENNIS ARCHERY TRIATHLON CANOE VOLLEYBALL **GYMNASTICS BASKETBALL 3x3 HOCKEY CYCLING ROWING BMX** Freestyle **SKATEBOARDING BMX Racing SPORT CLIMBING EQESTRIAN Evening** -Cross Country

Sport Competition

Heritage Zone



KARATE

Yasuo MoriDeputy
Executive Director

Sport Managers (13)

ATHLETICS MODERN PENTATHLON
BADMINTON RUGBY
BOXING TABLE TENNIS
EQUESTRIAN WEIGHT LIFTING
FOOTBALL CYCLING
HANDBALL -Road
JUDO

Local Venue

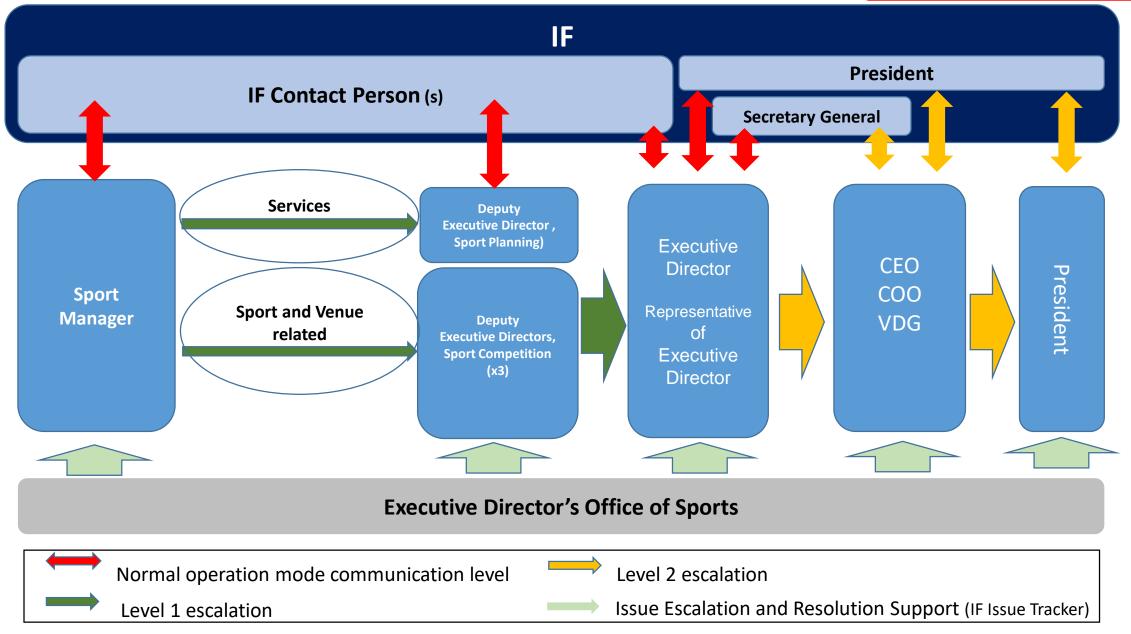


Takeshi HashizumeDeputy
Executive Director

Sport Managers (11)

BASEBALL/SOFTBALL TAEKWONDO
BASKETBALL WRESTLING
FENCING CYCLING
FOOTBALL -MTB
GOLF -Track
SAILING
SHOOTING
SURFING

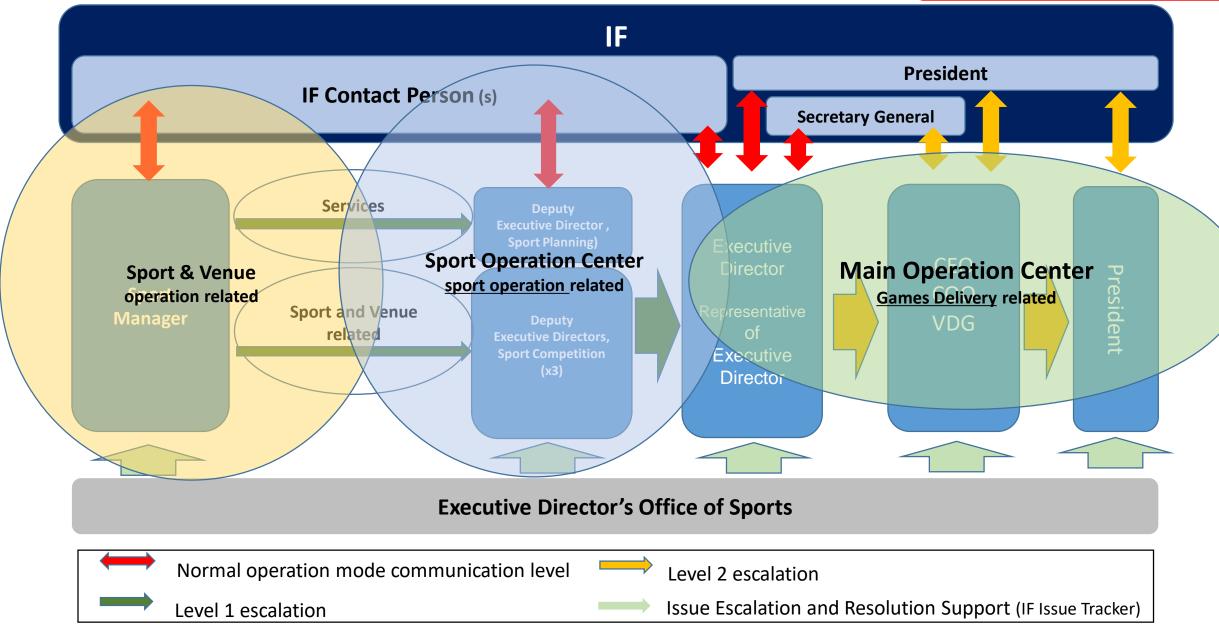
Sport Bureau



+ Regular IOC-Tokyo 2020 conference call meetings

IF Issue Escalation Flow

Games Time



+ Regular IOC-Tokyo 2020 conference call meetings



Aquatics



Archery



Athletics



Badminton



Baseball /Softball



Basketball



Boxing



Canoe



Cycling



Equestrian



Fencing



Football



Golf



Gym nastics



Handball



Hockey



Judo



Karate



Modern Pentathlon



Rowing



Rugby



Sailing



Shooting



Skate boarding



Sport Climbing



Surfing



Table Tennis



Taekwondo



Tennis



Triathlon



Volleyball



Weight lifting

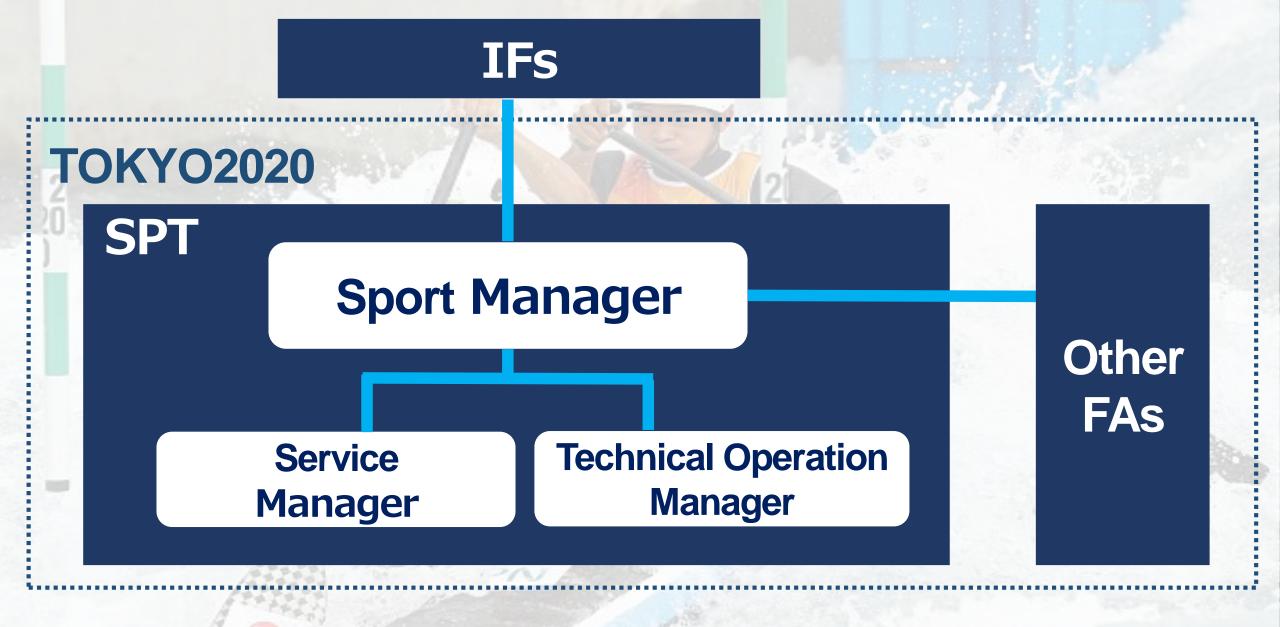


Wrestling

33 Sport Managers as of 31 March 2018

All Sports Managers appointed (29 full time)

- Report to 3 Deputy Executive Directors by geographical zones
 - having oversight on sport as well as venues = Guaranteed
 - integration of IF/competition operations
 - (Event = Sport + Venues management)



Sport Management Team

In the last 12 months.... 77 IF visits **Attending 36 IF events / conferences** IF Engagement

ENGAGEMENT





It's Official!
We are the TOKYO 2020
Games Mascots!





AGENDA

- Sports Delivery Plan
- Competition Schedule
- Operational Readiness Programme
- Sport Presentation
- 2018-2019 Key Milestones

- Tokyo 2020 Event Programme
- Venues



Sports Delivery Plan Update

- The SDP has enhanced the IF engagement and support to Tokyo 2020
- New Challenge and New Process
- Single integrated planning in a document
 for each sport
- Signed off with the 27IFs of 33IFs
- Launch SDP management tool in Summer

Further to the conclusion of the sign off, and the development of the SDP Management Tool, the SDP department in close collaboration with each Sport Manager, is focusing on:

- Possibility of outsourcing certain deliverables
- Possibility of transferring responsibility to the IFs
- Development and application of homogenised policies and procedures across similar sports (team sports, road sports, precision sports – ammunition)
- Efficient monitoring and early identification of issues
- Realistic and fast issue resolution
- Efficient application (if required) of the Change Management Process.
- Close cooperation with IF Services and OCOG FAs for the development of SDP Appendices

Next Step on Sports Delivery Plan



Competition schedule in development

Criteria for
Competition
Schedule
Planning

Athlete Experience

IF rules & regulation

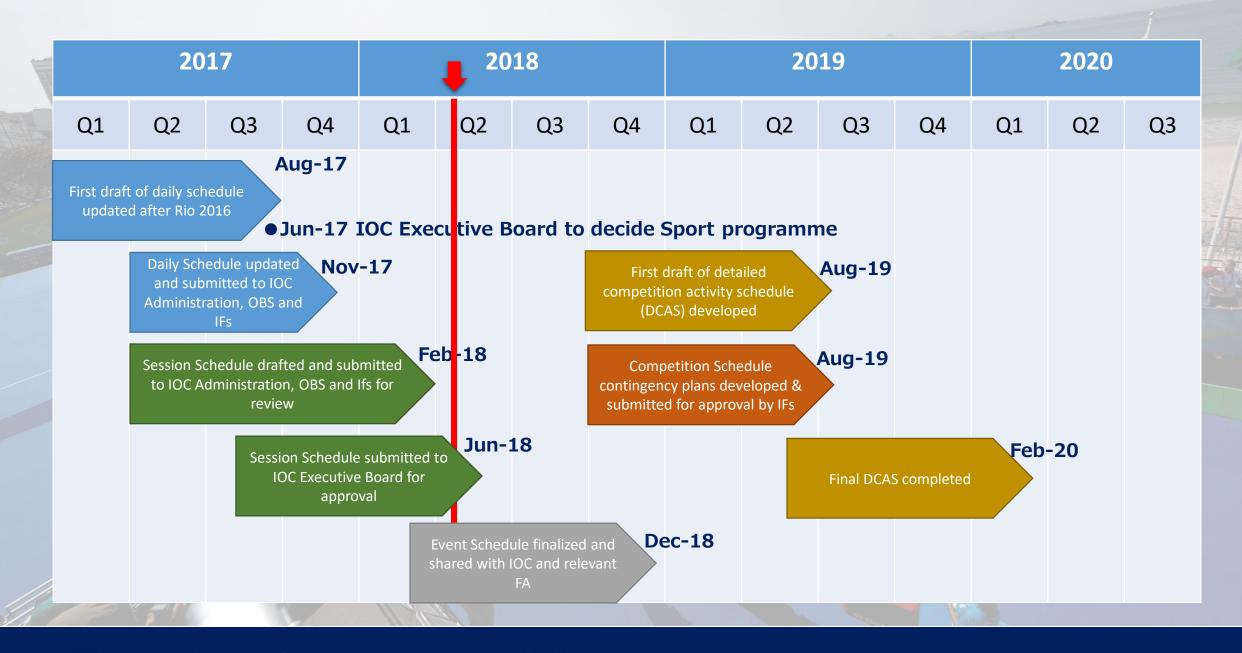
Rights holders

Popularity

Gender Balance

Operations

Competition schedule in development



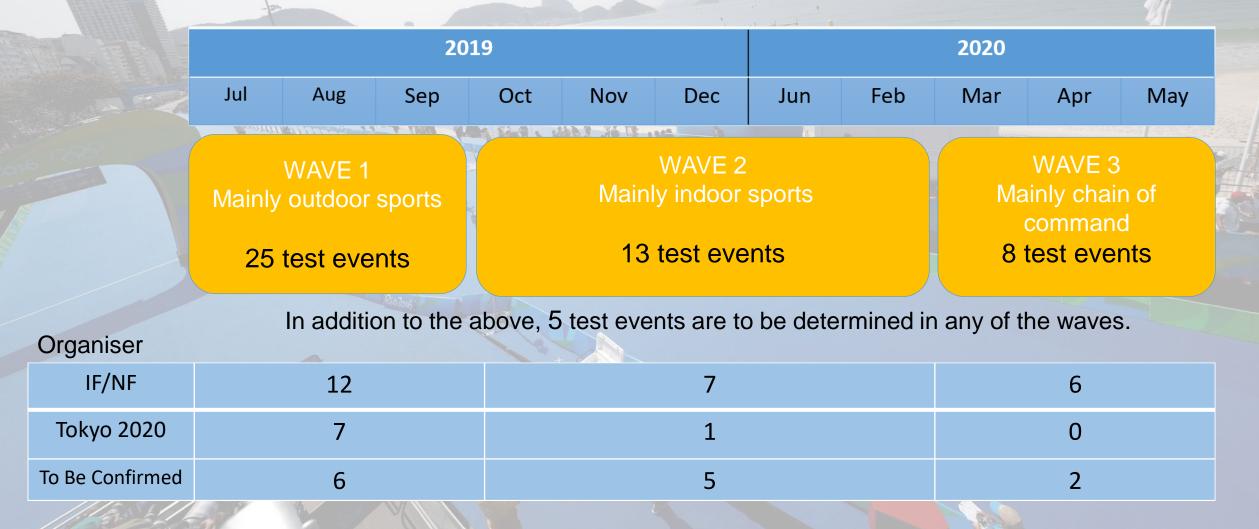
Timeline for competition schedule development

Test Events

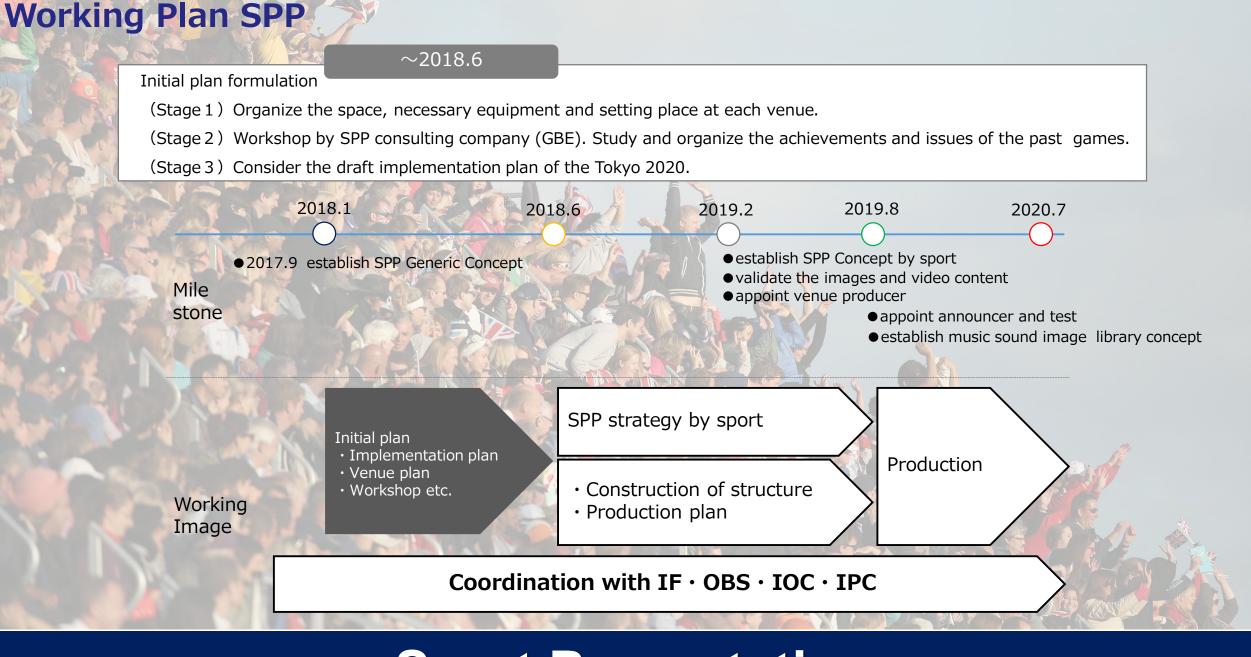
- Aligned with Agenda 2020, Tokyo 2020 revised testing strategies in order to optimise cost and operational efficiencies
- Focus on testing field of play and related operations, technology and key staff
- Full application of guidelines established by the IF Engagement Working Group and IOC Sport Department
- The revised testing strategy document named "Tokyo 2020 Operational Readiness Programme (Test Event Approach)" was developed and shared with all IFs in February 2017

Operational Readiness Programme

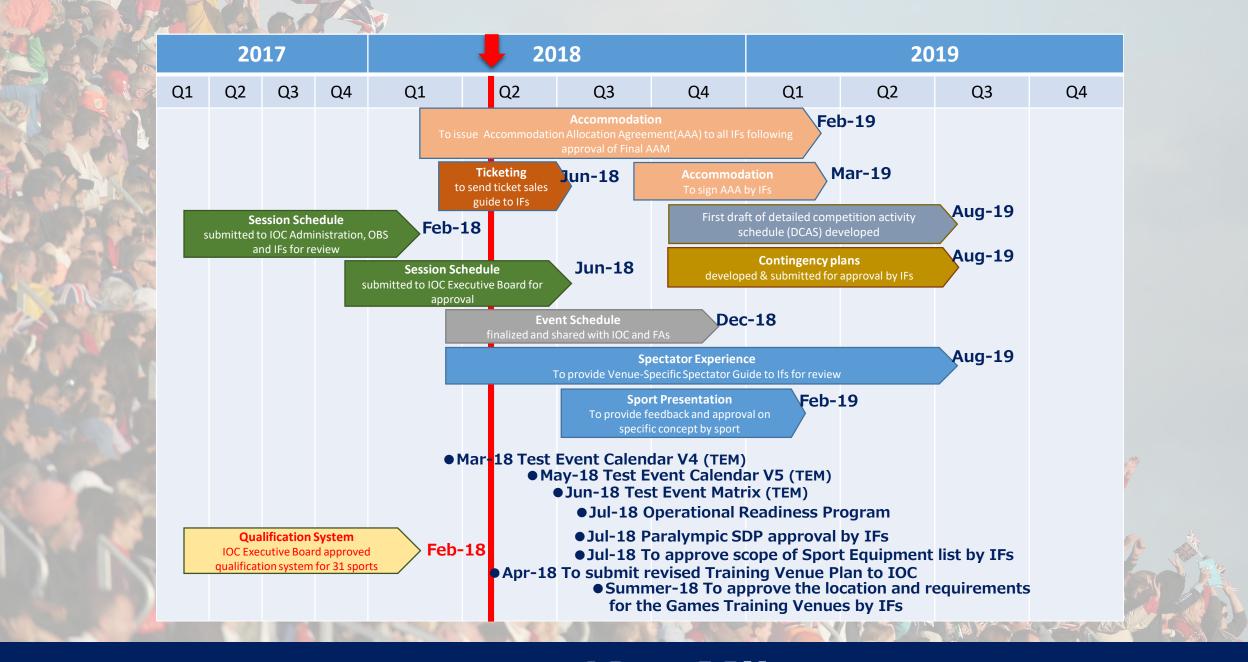
Test Events



Operational Readiness Programme



Sport Presentation



2018-2019 Key Milestones

Tokyo 2020 Event Programme

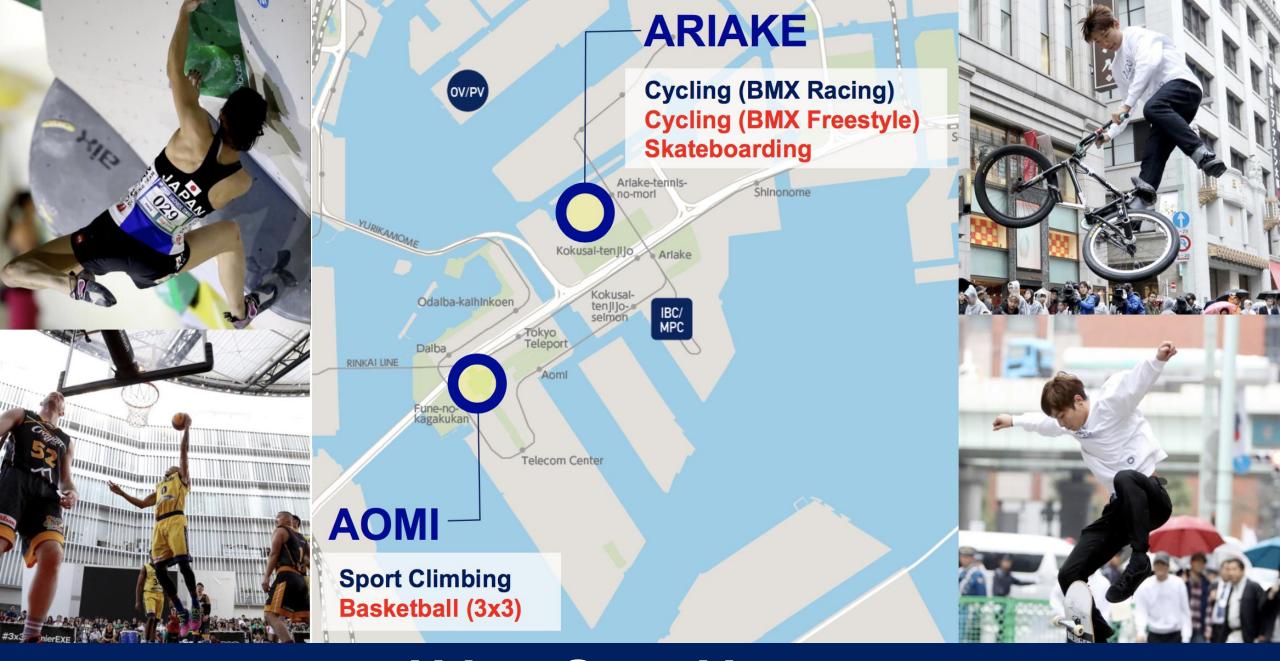
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Almost 60 % existing venues

25 10 43 New **Existing Temporary** Sites Venues Venues Permanent Venues

Venue Master Plan



Urban Sport Venues



Musashino Forest Sport Plaza



Steady progress on venues





A Look at WADA's Strategic Priorities

SportAccord Convention—15-20 April 2018, Bangkok, Thailand Sir Craig Reedie, President, WADA



The pressure on clean sport is relentless...



Russia, Russia, Russia.

Contradictory decisions

Significant media and athlete scrutiny



Program vulnerabilities, e.g. sample bottle supply

Erosion of public and athlete trust and confidence

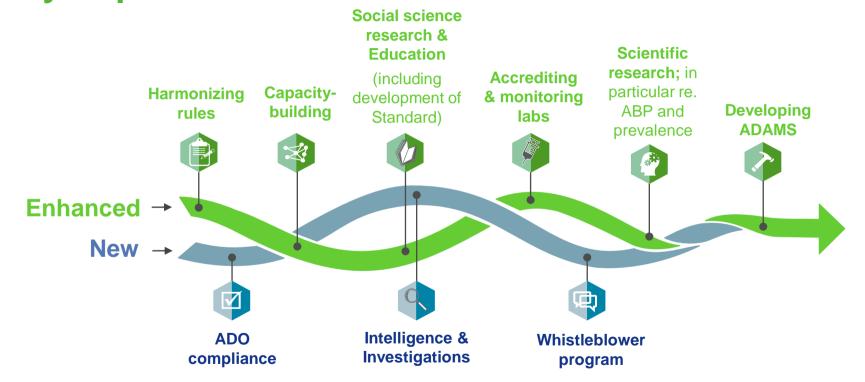
In response, WADA sharpened its focus



- Since Rio 2016, robust consultation carried out with antidoping community – with athletes playing a leading role
- November 2016 Foundation Board recommendations led to WADA's strategic priorities
- Priorities guided WADA in 2017 and continue to do so in 2018
- We are strengthening the future of clean sport and building an Agency that is 'fit for the future'
- Despite the background noise, we've stayed focused

We identified our strategic priorities and developed a four-year plan





This was requested of WADA by our Foundation Board



Let us look at what has been achieved since we last met ...

ADO Compliance



- In 2017, WADA expanded development of its ISO certified Code Compliance Monitoring Program
- Program represents most thorough review of anti-doping rules and programs to date
- Four components:
 - 1. Code compliance questionnaire
 - 2. Audits
 - 3. Other sources e.g. ADAMS, investigations, other intelligence, etc.
 - 4. Ongoing WADA support to Signatories

ADO Compliance (Cont'd)



- Developed and consulted re. International Standard for Compliance by Signatories (ISCCS)
 - Specifies range of graded, proportionate and predictable consequences for non-compliance
 - Amended limited number of Code provisions that it necessitates
 - The ISCCS came into effect on 1 April 2018



Harmonized rules



- In December 2017, WADA launched the 2021 Code Review Process, which will also involve simultaneous review of the International Standards
 - A two-year, three-phase stakeholder consultation
 - Culminates at fifth World Conference on Doping in Sport, to be held in November 2019 in Katowice, Poland
 - Revised Code will come into effect on 1 January 2021



Harmonized rules



- Elements to be addressed include, among others:
 - Good governance principles, including independence
 - Re-testing of samples
 - Creation of an International Standard for Education and Information
 - Integration of the relevant portion of the Anti-Doping Charter of Athletes Rights

Intelligence and Investigations (I&I)



- Increased I&I team 100% from three to six (soon seven)
- I&I team led development of international anti-doping network
- Conducted 10 sophisticated investigations – three are complete
- Carrying out one global operation with Interpol and law enforcement



Intelligence and Investigations (I&I)



- In November 2017, I&I team secured Moscow Laboratory Information Management System (LIMS), containing all testing data from January 2012 to August 2015
- Data has been shared with International Federations, the International Olympic Committee and the International Paralympic Committee
- These bodies are now reviewing the data and the I&I team is on hand to receive their final conclusions regardless of whether or not they choose to proceed
- WADA will review every case and, if need be, exercise its independent right of appeal to the Court of Arbitration for Sport

Whistleblower program





- In March 2017, launched Speak Up! whistleblower program, which has resulted in 209 reports
- Hired new confidential information manager (seventh member)
- Of 10 sophisticated investigations, eight based on whistleblowers

Capacity-building



National Anti-Doping Organizations

- Developed ADO Partnership Guideline to assist development work.
- In 2017, six formal NADO to NADO partnerships were formed with WADA's involvement.
- Four successfully completed in 2017:
 - Azerbaijan and Poland
 - Belarus and the UK
 - Jamaica and Canada
 - Turkey and Norway



Capacity-building





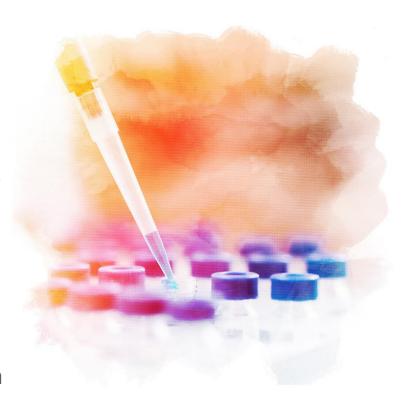
Regional Anti-Doping Organizations

- 16 RADOs involving 134 countries enhancing capacity in testing and education
- Refined risk assessments and test distribution plans for RADOs

Accrediting and monitoring laboratories



- In January 2017, Laboratory Accreditation Working Group commenced review
- Group concluded that:
 - Laboratory performance to highest level is a requirement
 - Those that cannot meet standards, cannot be accredited
 - However, accreditation and quality assessment process must be fair and transparent
 - WADA and laboratories must work together to give every accredited laboratory the best chance of success with the goal of constant improvement



Scientific research (includes medical)





- Ongoing development of Athlete Biological Passport program through increased analysis and research into new biomarkers.
- Ongoing development of scientificbased knowledge in other areas including:
 - Prohibited List
 - Therapeutic Use Exemptions (TUE)
 - Prevalence of doping

Scientific research (includes medical)



- Hosted fourth TUE Symposium
- Having already committed USD 73 million since 2001, WADA issued a call for proposals for scientific research grants



Social science research and education



- Approved three social science research grants totaling USD 175,000
- Launched new anti-doping eLearning platform (ADeL)
- In November, Board approved development of International Standard for Education and Information



Developing Anti-Doping Administration and Management System (ADAMS)





- Took ownership, in-house, of all ADAMS development
- Formed new team of integrated IT and anti-doping experts to lead development
- Rebuilt underlying technology to improve performance and lay foundation for 'Next Gen' development
- Engaged stakeholders, including athletes, to understand development priorities and initiated 'Next Gen' enhancements

Working together to ensure the clean athlete prevails

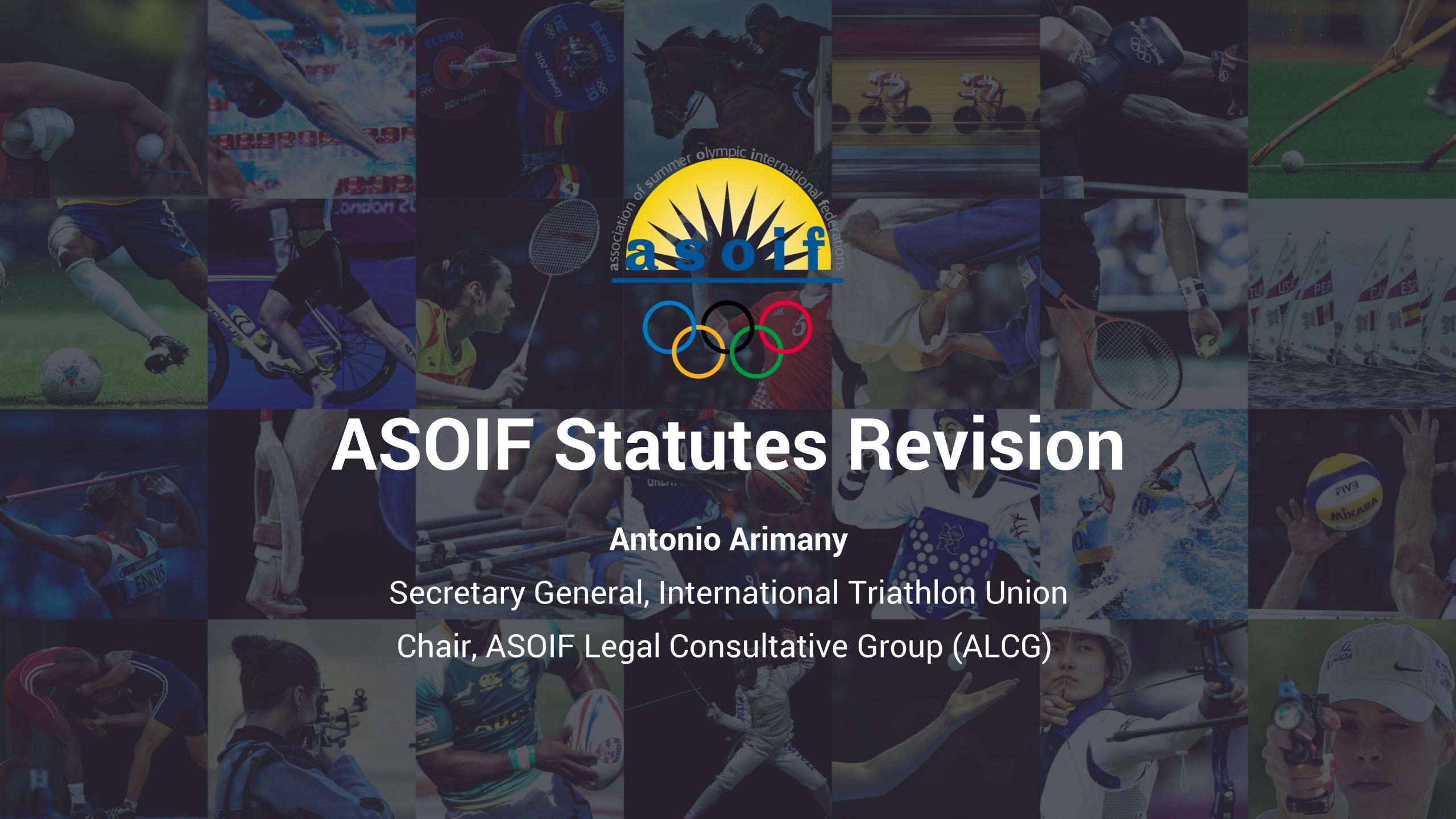




- Anti-doping must be adequately resourced
- WADA punches above its weight but, properly funded, it can do much more
- A strong and united sports community will help restore public and athlete confidence and trust in the system
- WADA will lead the way but we can't do it on our own







Background



The ALCG was requested to review the ASOIF Statutes in 2015.

The review included:

- ► Housekeeping items (such as clarifications and consistencies)
- ► Substantive points (such as Associate Members)

Background



The 2016 General Assembly agreed to amend the ASOIF Statutes to allow IFs governing disciplines to be added to the Summer Olympic Games programme for one edition of the Games to become Associate Members.

Summary



CHAPTER I

- Articles placed in the appropriate section
- ► English language to prevail in the event of any divergence (Article 1.2)
- ► New Article: "Words referring to the masculine gender only, shall include the feminine gender and vice versa." (Article 1.3)
- ► Clearer mission: "The ASOIF's mission is to unite, promote and support its Members to preserve their autonomy, while co-ordinating their common interests and goals towards the International Olympic Committee (IOC), governments, intergovernmental organisations and any other relevant organisations." (Article 2.1)
- ► New Article under ASOIF's objectives: "to represent all Members in matters relating to the Summer and Youth Olympic Games." [Article 2.2(f)]

Summary



CHAPTER II

- ► Clarification of the method by which a Member may be suspended or excluded (Articles 3.7 3.9)
- Clearer definition of Member rights and obligations as follows:

Summary



CHAPTER II (continued)

3.2 Members shall have the following rights:

- (a) to attend the General Assembly;
- (b) bring forward any suggestions for the ASOIF Council (Council) to consider; and
- (c) to exercise any other rights arising from these Statutes.



CHAPTER II (continued)

3.3 Only Full Members shall have the following rights:

- (a) the right to receive a share of the revenues from the Summer Olympic Games in which their sport is included in the programme;
- (b) to vote and to make proposals to the General Assembly. Each Full Member shall have one vote;
- (c) propose items for inclusion in the agenda of the General Assembly including proposals to amend the Statutes;
- (d) have a vote and the right to speak on the distribution of the revenues of the Olympic Games and any other common revenues reverting to the Full Members; and
- (e) to propose one candidate for membership of the Council.



CHAPTER II (continued)

3.4 Members shall have the following obligations:

- (a) to timely pay its annual membership fee;
- (b) to promote the vision and objectives of the ASOIF;
- (c) to comply with these Statutes and any decisions made by the General Assembly and the Council in accordance thereto; and
- (d) to be in good standing with the IOC and the ASOIF.



CHAPTER III

- ► Clarification of the decision making process within the General Assembly (Articles 4.14)
- New Article: "Abstentions and invalid votes, as determined by the scrutineers appointed by the General Assembly, shall not be included in the count of cast votes." (Article 4.17)



CHAPTER IV

New Article

- **6.4** The responsibilities of the President are as follows:
 - (a) represent the ASOIF, chair the General Assembly and the Council;
 - (b) call the Council meetings and prepare the agenda in collaboration with the Executive Director;
 - (c) maintain close contact with the Members and with the various constituencies of the ASOIF in its relationship with the IOC, governments, intergovernmental organisations and any other relevant organisations; and
 - (d) aim to foster a positive image of the ASOIF and to ensure that the ASOIF's mission, strategic direction, policies and values, as defined by the Council, are protected and advanced.



CHAPTER IV (continued)

- ► Clearer definition of the President's right to vote during the General Assembly (Articles 6.5)
- ► Clarification of the decision making method of the Council (Article 6.14)



CHAPTER V

New Article

10.3 "Any disputes arising out of or in connection with these Statutes, their application or interpretation, shall be decided by the Council. Decisions of the Council may be appealed to the Court of Arbitration for Sport (CAS) in Lausanne, Switzerland and resolved definitively in accordance with the code of sports-related arbitration. The language of any arbitration shall be English."



ASSOCIATE MEMBERS

World Baseball Softball Confederation (WBSC)

International Federation of Sport Climbing (IFSC)

World Karate Federation (WKF)

World Skate

International Surfing Association (ISA)



Taekwondo Humanitarian Foundation

ASOIF GENERAL ASSEMBLY April 17, 2018



By. Dr. Chungwon Choue

President

World Taekwondo / Taekwondo Humanitarian Foundation







Over 22.5 Million Refugees Worldwide

*84% from developing countries
*Population of world's 23rd largest "nation"

- Millions more displaced persons
- Poor physical and mental health
- Refugee camps provide few or no activities



Our Solution: The THF / Taekwondo Cares

- September 2015:
 - THF concept announced at UN Headquarters in New York.
- April 2016 :
 - THF established under Swiss law. Separate entity from World Taekwondo.





Will You Join Us...?



- "Sport is recognised as an "important enabler" to achieve the UN Sustainable Development Goals.
- Desire to see a full range of Olympic sports represented in our facilities in refugee camps.
- * Are you ready to align with us?





"Empowering the Powerless"

- THF Mission Statement





Economical

- **Agility**
- Flexibility
- Stamina
- Endurance
- Strength

Physical Regime

Why

Taekwondo?

Delivers Self

Confidence

Requires

Easy to

Deploy

- No bats
- No balls
- No pitches
- No pools

Can be done anywhere, by anyone.



Mission Guidelines: S.A.T.



S: Sustainable

- THF runs long-term projects in refugee camps and accessible locations.
- Sustainability is ensured through efficient localization.
- We also supply gear and build sport facilities.



T: Transparent

- * All THF reports and records its activities including financial statements are accessible on an open platform.
- All stakeholders can see all parts of the operations.

A: Aligned

- THF aligns with key stakeholders.
 - Relevant governments
 - ✓ UN agencies
 - MGOs



Projects So Far









Nepal



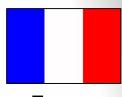
Turkey



Djibouti



Rwanda



France









Upgrading WT

- Opportunity to Do Good
- Responsible and Engaged sport











Grassroots Fund-raising



- On the sidelines of
 - World Taekwondo Grand Prix Final in 2016
 - Players, coaches and WT Executive Committee took part in the "Board Break Challenge."
 - Muju World Taekwondo Championships in 2017
 - Participants took part in the "Board Break Challenge."
 - Malaysian Open Taekwondo Championships in March 2018
 - More than **25,000** taekwondo practitioners, parents and the public participated in the fundraising "Humanitarian and Refugee Run".







Taekwondoplomacy





Enabling communication and interaction for promoting world peace.