

ASOIF Governance Task Force (GTF) International Federation (IF) Self-Assessment Questionnaire

This self-assessment questionnaire has been prepared by the GTF following the approval of its report by ASOIF's General Assembly in April 2016.

This questionnaire should be filled in by one or more senior officials from your IF.

There is no right or wrong answer; the idea being to conduct a preliminary assessment of the situation with the view for ASOIF to establishing a management system that will ensure proper support to ASOIF members and compliance with the following principles and indicators.

IF INFORMATION	
INTERNATIONAL FEDERATION	
NAME AND FUNCTION	

Please send completed questionnaire to <u>James.Carr@asoif.com</u> by **Friday 27th January 2017**

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1. GUIDING CODES

Please indicate the extent to which you consider that your IF complies with the following:

		0	1	2	3	4
		Not fulfilled at all	Partially fulfilled	Fulfilled	Well-fulfilled according to published rules/proce- dures	Totally fulfilled in a state of the art way
1.1	The IOC Olympic Charter and in particular the missions set out in Rule 26 of the Olympic Charter					
1.2	The WADA Code and whether WADA officially confirmed your compliance thereto					
1.3	Your IF formally endorsed or otherwise embrace in its policies the <u>Agenda 2020 recommendations</u> and whether your IF governance and processes are in line with these recommendations					
1.4	Your IF implements the <u>IOC Code of Ethics</u> and ensures that your member associations and IF officials comply with it					
1.5	Please indicate (by ticking the corresponding box) whether: Your Statutes, Rules or Regulations specifically Your IF has enacted its own Code of Ethics Your IF currently does not have a specific Code provisions addressing ethics and integrity None of the above				ations contain	specific
1.6	Your IF complies with the <u>IOC Basic Universal Principles of</u> Good Governance of the Olympic and Sports Movement					
1.7	Your IF complies with the Olympic Movement Code against the Manipulation of Sport Competitions					
1.8	Please indicate (by ticking the corresponding box) whether: Your Statutes, Rules or Regulations specifically refer to the Olympic Movement Code against the Manipulation of Sport Competitions; Your IF has enacted its own Code to address betting, match-fixing and the manipulation of competitions; Your IF currently does not have a specific Code but your Statutes, Rules or Regulations contain specific provisions addressing betting, match-fixing and the manipulation of competitions; None of the above					
1.9	Your IF complies with all applicable domestic laws of the country where it is registered and/or operates its main activities					
1.10	The IF complies with all applicable and recognised international treaties and conventions (in particular the United Nations and Council of Europe Conventions enacted in the field of sport)					

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2. TRANSPARENCY

Please indicate the extent to which your IF puts the following information into the public domain (i.e. via official website):

2.1	Statu	Statutes, rules and regulations						
			Score					
	0	1	2	3	4			
	No	At least some information available on IF website	Latest version of statutes, rules and regulations pub- lished on IF website	Full publication, easy to find on IF website	Full publication, easy to find on IF website, latest versions available with mark ups identifying differences between previous versions			
	Eviden	ce for score (e.g. website link, l	orief explanation etc.)					
2.2		nisational charts for staff, ng groups including Remu	elected officials and comi	mittee structures, and othe	er relevant decision-			
	No	Some basic information about organisation structure published on IF website	An organisation chart is published on IF website	An organisation chart is published on IF website with some information on how the structure works	An organisation chart is published on IF website, structure is clear, with sever- al hierarchical levels			
	Eviden	Evidence for score						
2.3	Visio	Vision, mission, values and strategic objectives						
	No	Some information published on IF website	Full publication on IF website	Full publication, easy to find on IF website	Full publication, easy to find on IF website, extra data or info such as strategic plan with indicators/outcomes			
	Eviden	ce for score						

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A lis	A list of all national member federations with basic information for each						
No	Some member information published on IF website	Full publication of latest member information on IF website	Full publication, easy to find on IF website, basic data on members	Full publication, easy to find on IF website, with extra data or explanation about members			
Evide	Evidence for score						
Deta	ils of elected officials with	biographical info					
No	Some information about elected officials available on IF website	Biographical information about all elected officials published on IF website	Full publication, easy to find on IF website, with photos	Full publication, easy to find on IF website with extra dat or explanation and mandate years			
	<u> </u>						
Evide	nce for score						
	nce for score ual activity report and mair	n events reports					
		News published regularly and an annual report available on IF website	News published regularly and multiple years of annual reports, easy to find on IF website	on IF website, with extra			
6 Ann	ual activity report and mair	News published regularly and an annual report	and multiple years of annual reports, easy to find on IF	on IF website, with extra data or explanation with pas			
6 Ann	ual activity report and mair	News published regularly and an annual report	and multiple years of annual reports, easy to find on IF	on IF website, with extra data or explanation with pas			
6 Ann	ual activity report and mair Some news published on IF website	News published regularly and an annual report	and multiple years of annual reports, easy to find on IF	on IF website, with extra data or explanation with pas			
S Anno No Evide	ual activity report and mair Some news published on IF website	News published regularly and an annual report available on IF website	and multiple years of annual reports, easy to find on IF	on IF website, with extra data or explanation with pas			
S Anno No Evide	ual activity report and mair Some news published on IF website nce for score	News published regularly and an annual report available on IF website	and multiple years of annual reports, easy to find on IF	on IF website, with extra data or explanation with pareports (for comparison) Publication of state of art at			
S Anni No Evide	Some news published on IF website nce for score ual financial reports follow Some financial information	News published regularly and an annual report available on IF website ing external audit Publication of externally audited financial reports on	and multiple years of annual reports, easy to find on IF website Publication of audited financial reports, easy to find on	Publication of state of art au dited financial reports, easy to find on IF website, with extra data or explanation with past reports (for comparison)			
Evide	Some news published on IF website nce for score ual financial reports follow Some financial information	News published regularly and an annual report available on IF website ing external audit Publication of externally audited financial reports on	and multiple years of annual reports, easy to find on IF website Publication of audited financial reports, easy to find on	Publication of state of art au dited financial reports, easy to find on IF website, extra			

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		1	I =				
No	Some information on allow- ances and financial benefits of elected officials and senior executives	Allowances, per diem and benefits of elected officials and senior executives pub- lished on IF website	Full details published, easy to find on IF website	Full details published, to find on IF website, w extra data or information			
Evide	nce for score						
	eral Assembly agenda with obers to add items to agen		ore) and minutes (after) wi	th procedure for			
No	Some information published on General Assembly	General Assembly agenda published in advance, min- utes afterwards, and proce- dure for adding to agenda	General Assembly full details published with minutes, easy to find on IF website	Full publication, easy to on IF website, extra da information, minutes an			
	Evidence for score						
Evide	nce for score						
Evide	nce for score						
Evide	nce for score						
A su	mmary of reports/decision	s taken during Executive	Board and Commission m	eetings and all other			
A su	mmary of reports/decision	All major reports/decisions from board and commission meetings are published on IF website	Board and Commission m All major decisions are published promptly, easy to find on IF website and presented clearly	All major decisions published promptly, easy to on IF website, presente			
A su	mmary of reports/decision ortant decisions of IF Some decisions from board and commission meetings	All major reports/decisions from board and commission meetings are published on	All major decisions are published promptly, easy to find on IF website and presented	All major decisions published promptly, easy to on IF website, presente clearly, extra detail or i			
A su impo	mmary of reports/decision ortant decisions of IF Some decisions from board and commission meetings	All major reports/decisions from board and commission meetings are published on	All major decisions are published promptly, easy to find on IF website and presented	All major decisions published promptly, easy to on IF website, presente clearly, extra detail or i			

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3. INTEGRITY

Please indicate the extent to which you consider that your IF fulfils the following:

Score 3 4							
0	1	2	3	4			
No	A designated individual staff member/officer has respon- sibility for Code of Ethics compliance	Designated responsibility and a defined process for Code of Ethics compliance	Designated responsibility and a defined process for Code of Ethics compliance, evidence of implementation	State of the art unit an process for Code of El compliance, evidence implementation, outco published			
Evide	nce for score (e.g. website link, l	brief explanation etc)					
Has	a unit or officer in charge o	of ensuring that the IF abid	des by the WADA World A	nti-Doping Code			
No	A designated individual staff member/officer has respon- sibility for World Anti-Doping Code compliance	Anti-doping team and officials in place with appropriate expertise and resources	Anti-doping team and officials in place with appropriate expertise and resources, outcomes published	State of the art indepe anti-doping programm			
Evide	Evidence for score						
	plies with the Olympic Mo	1		-			
No	Recognition/adoption of the Code with a limited degree of compliance	Appropriate expertise and resources dedicated to complying with the Code	Appropriate expertise and resources dedicated to complying with the Code, outcomes published	State of the art compli with the Code			
Evide	nce for score						

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3.4	Has a programme or policies designed at ensuring that the IF member associations function in accordance with all recognised ethical codes and principles					
	No	Some activity to ensure that IF member associations follow recognised ethical codes and principles	Rules and a programme in place to require member associations to comply with recognised ethical codes and principles	Rules and a programme in place to require member associations to comply, evidence of implementation	State of the art process in place to require member associations to comply, evidence of implementation, outcomes published	
	Evider	nce for score				
3.5		olish confidential reporting	g mechanisms for "whistle	blowers" with protection	scheme for individuals	
	No	Some evidence of a response to comments and allegations	A confidential reporting mechanism is in place for whistle-blowers	A confidential reporting mechanism is in place for whistle- blowers with evidence of action taken	State of the art reporting mechanism with evidence of action taken, externally verified and some form of protection scheme for individuals coming forward	
	Evider	nce for score				
3.6	Resp	ect principles of sustainal	ble development and rega	rd for the environment		
	No	Some acknowledgement of sustainable development and environment issues in official documents	Official guidance on respect- ing principles of sustainable development and environ- ment in Statutes	Official guidance on respect- ing principles of sustainable development with monitoring in place	State of art guidance on respecting sustainable development, monitoring and sanctions in place	
	Evidence for score					
3.7	Put ii	n place integrity awarenes	s/education programmes			
	No	At least some information on integrity awareness available	Integrity awareness/education programmes in place	Formal integrity awareness/ education programmes in place with evidence of implementation	State of the art integrity awareness/education programmes in place with evidence of implementation	
	Evider	nce for score				

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Prov	ride for appropriate investi	gation of threats to sport i	ntegrity				
No	Some reference to investigation of threats to sports integrity in official documents	Defined investigation process for threats to sports integrity	Dedicated resources and process for threats to sports integrity, evidence of implementation	State of the art investigation and reporting process for threats to sports integrity, implementation			
Evide	nce for score						
	perate with relevant public ne) on integrity matters	authorities (such as Interp	ool, Council of Europe, UN	Office on Drugs and			
No	Some evidence of cooperation with public authorities on integrity matters	Ad hoc, officially sanctioned cooperation with public authorities on integrity matters	Formal cooperation with public authorities on integrity matters, evidence of activity	State of the art cooperation with public authorities on integrity matters, evidence of activity			
Evide	Evidence for score						
	Make public all decisions of disciplinary bodies and related sanctions, as well as pending cases where applicable						
No	Some information about decisions of disciplinary bodies and related sanctions published	All decisions of disciplinary bodies and related sanctions published	All decisions of disciplinary bodies and related sanctions published promptly, plus pending cases	All decisions of disciplinary bodies and related sanctions published, plus pending cases, extra info			
Evide	nce for score			•			

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4. DEMOCRACY

Please indicate the extent to which you consider that your IF fulfils the following:

4.1	Election of the President and a majority of members of all executive bodies						
			Score				
	0	1	2	3	4		
	No	Some elections but for limit- ed number of roles	Elections for president and majority of members of executive bodies	Elections for president and majority of roles, voting numbers published	Elections for president and majority of roles, voting numbers published, external scrutiny		
	Eviden	ce for score (e.g. website link, l	orief explanation etc)				
4.2		policies to ensure electio		n on balanced footing inc	luding opportunity for		
	No	Some opportunity for candidates to present their programme/manifesto in advance	Designated opportunity for candidates to present programme in advance with equal treatment	Candidates can announce at least 4 months in advance and present programmes, including at Congress	Candidates can announce at least 4 months ahead and present programmes, with campaign funding rules		
	Evidence for score						
4.3	Elect	ion process with secret ba	allot under a clear procedu	re/regulation			
7.0	No	Some provision for secret ballots	Clear procedure/regulations in the statutes for secret ballots	Clear procedure/regulations for secret ballots, electronic and back-up manual options	Clear regulations for compulsory secret ballots, electronic/manual options, cover various scenarios		
	Eviden	ce for score					

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	e public all open positions details of the roles, job des			ss for candidates and
No	Some open positions made public	All elections and appoint- ments made public with de- tails of roles, requirements, assessment provided	Elections/appointments advertised openly with de- tails of roles, requirements, assessment	State of the art open recru ment for all roles with deta of roles, requirements, assessment
Evide	ence for score			
	ablishment and publication	of eligibility rules for cand	lidates for election togeth	er with due diligence
No	Some rules about eligibility for election candidates	Published eligibility rules for election candidates with unrestricted nominations process	Published eligibility rules with unrestricted nominations and a nominations commission	State of the art eligibility rules, a nomination commission
Evide	ence for score			
	n limits for elected officials			
		Term limits in place with a maximum of no more than 12 years in 1 role	Term limits in place with a maximum of 3 x 4 year cumulative terms in the same or multiple roles	Term limits with a max of x 4 year terms in same or multiple roles, waiting peribefore new role
Terr	n limits for elected officials Some term limits but possibility of multiple re-elections	Term limits in place with a maximum of no more than	a maximum of 3 x 4 year cumulative terms in the	x 4 year terms in same or multiple roles, waiting peri
Terr No	n limits for elected officials Some term limits but possibility of multiple re-elections	Term limits in place with a maximum of no more than	a maximum of 3 x 4 year cumulative terms in the	x 4 year terms in same or multiple roles, waiting per
Terr No	n limits for elected officials Some term limits but possibility of multiple re-elections to the same position	Term limits in place with a maximum of no more than	a maximum of 3 x 4 year cumulative terms in the	x 4 year terms in same or multiple roles, waiting per
Terr No Evide	n limits for elected officials Some term limits but possibility of multiple re-elections to the same position	Term limits in place with a maximum of no more than 12 years in 1 role of key stakeholders (e.g. a	a maximum of 3 x 4 year cumulative terms in the same or multiple roles	x 4 year terms in same or multiple roles, waiting per before new role
Terr No Evide	n limits for elected officials Some term limits but possibility of multiple re-elections to the same position ence for score	Term limits in place with a maximum of no more than 12 years in 1 role of key stakeholders (e.g. a	a maximum of 3 x 4 year cumulative terms in the same or multiple roles	x 4 year terms in same or multiple roles, waiting per before new role ng bodies. Due regard gender equality State of art athlete and ot key stakeholder represent
Terr No Evide	Some term limits but possibility of multiple re-elections to the same position ence for score vide for the representation be paid to gender representation of key stakeholders in governing	Term limits in place with a maximum of no more than 12 years in 1 role of key stakeholders (e.g. a entation and the enactmen Designated key stakeholders reps in governing bodies (not consultative), gender	a maximum of 3 x 4 year cumulative terms in the same or multiple roles active athletes) in governing of policies encouraging of Representation of key stakeholders, gender equality policy, evidence of imple-	x 4 year terms in same or multiple roles, waiting per before new role ng bodies. Due regard gender equality State of art athlete and ot key stakeholder represention, gender equality police
Provshal	Some term limits but possibility of multiple re-elections to the same position ence for score vide for the representation be paid to gender representation of key stakeholders in governing	Term limits in place with a maximum of no more than 12 years in 1 role of key stakeholders (e.g. a entation and the enactmen Designated key stakeholders reps in governing bodies (not consultative), gender	a maximum of 3 x 4 year cumulative terms in the same or multiple roles active athletes) in governing of policies encouraging of Representation of key stakeholders, gender equality policy, evidence of imple-	x 4 year terms in same or multiple roles, waiting per before new role ng bodies. Due regard gender equality State of art athlete and ot key stakeholder represention, gender equality police

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		Main decisions are taken on basis of written reports supported by criteria with opportunity for secret ballot at request of voting constituents					
	No	Some major decisions taken on the basis of written reports	Major decisions taken on the basis of written reports sup- ported by criteria recognised internally	Major decisions taken on basis of written reports supported by criteria and most reports published	Major decisions based on written reports, all reports published where possible, with voting numbers		
	Eviden	ce for score					
9	Defin	ed conflict of interest poli	cy with exclusion of mem	pers with a manifest, decla	ared or perceived conflic		
	No	Some conflict of interest rules	Defined conflict of interest policy	Defined conflict of interest policy, evidence of implementation	State of the art conflict of interest policy, checked against register and evidence of implementation		
	Evidence for score						
10	Gove	rning bodies meet regular	·ly				
10	Gove	General Assembly meets at least every 2 years	General Assembly meets every year and other governing bodies meet at least every year	General Assembly is annual, other governing bodies meet several times per year, calendar published	General Assembly annual, other bodies meet several times per year, calendar an extra info published		
10		General Assembly meets at	General Assembly meets every year and other gov- erning bodies meet at least	other governing bodies meet several times per year,	other bodies meet several times per year, calendar an		
10	No	General Assembly meets at	General Assembly meets every year and other gov- erning bodies meet at least	other governing bodies meet several times per year,	other bodies meet several times per year, calendar an		

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5. SPORTS DEVELOPMENT & SOLIDARITY

Please indicate the extent to which you consider that your IF fulfils the following:

5.1	Transparent process to determine allocation of resources in declared non-profit objectives							
			Score					
	0	1	2	3	4			
	No	Some information about allocation of resources in non-profit objectives	Defined, transparent pro- cess to determine allocation of resources in non-profit objectives	Defined, transparent process for allocating resources in non-profit objectives, all info published	State of the art process for allocating resources in non-profit objectives, all info published			
	Eviden	ce for score (e.g. website link, b	orief explanation etc)					
5.2	Redis	stribution policy and prog	rammes for main stakehol	ders				
	No	Some redistribution among main stakeholders	Formal redistribution policy or programme for main stakeholders	Formal redistribution policy or programme for main stakeholders with details published	State of the art redistribution programme for stakeholders, declared criteria and details published			
	Eviden	Evidence for score						
5.3	Monitoring / audit process of the use of distributed funds							
	No	Funding recipients provide a report on how money is spent	Monitoring / audit process in place for use of distributed funds	Independent monitoring / audit process in place for use of distributed funds	Independent monitoring/audit process in place for use of distributed funds, results published			
	Eviden	ce for score						

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Existence of environmental responsibility policy and measures No. At least some reference to Policy and measures on Policy and measures on State of the art							
	No	At least some reference to environmental responsibility in official documents	Policy and measures on environmental responsibility in place	Policy and measures on environmental responsibility, evidence of implementation, details published	State of the art policy on environmental responsibilit monitoring in place, details published		
	Evidence for score						
5	Exist	ence of social responsibil	ity policy and programme	s			
	No	At least some reference to social responsibility in official documents	Social responsibility policy and programmes in place	Social responsibility policy and programmes in place, evidence of implementation, details published	State of the art social responsibility policy, monitoring in place, details published		
	Eviden	ce for score					
6	Educa	ation programmes and as	sistance to coaches, judg	es, referees and athletes			
	Educ a No	At least some educational support for coaches, judges, referees and athletes	Education programme and assistance for coaches, judges, referees and athletes	es, referees and athletes Externally provided education programme and assistance for coaches, judges, referees and athletes	State of the art, externally provided education programme for coaches, judges, referees and athletes		
		At least some educational support for coaches, judges,	Education programme and assistance for coaches, judges, referees and	Externally provided education programme and assistance for coaches, judges, referees and	provided education programme for coaches, judges, referees and		
	No	At least some educational support for coaches, judges,	Education programme and assistance for coaches, judges, referees and	Externally provided education programme and assistance for coaches, judges, referees and	provided education programme for coaches, judges, referees and		
	No	At least some educational support for coaches, judges, referees and athletes	Education programme and assistance for coaches, judges, referees and	Externally provided education programme and assistance for coaches, judges, referees and	provided education programme for coaches, judges, referees and		
	No	At least some educational support for coaches, judges, referees and athletes	Education programme and assistance for coaches, judges, referees and	Externally provided education programme and assistance for coaches, judges, referees and	provided education programme for coaches, judges, referees and		
	No Eviden	At least some educational support for coaches, judges, referees and athletes ce for score arity programmes pay due	Education programme and assistance for coaches, judges, referees and athletes	Externally provided education programme and assistance for coaches, judges, referees and	provided education programme for coaches, judges, referees and athletes		
7	No Eviden	At least some educational support for coaches, judges, referees and athletes ce for score arity programmes pay due	Education programme and assistance for coaches, judges, referees and athletes	Externally provided education programme and assistance for coaches, judges, referees and athletes	provided education programme for coaches, judges, referees and athletes		
7	Solida guide	At least some educational support for coaches, judges, referees and athletes ce for score arity programmes pay due lines Some solidarity guidelines relating geographical rep-	Education programme and assistance for coaches, judges, referees and athletes e regard to gender and geoformal solidarity guidelines covering gender and geoformations.	Externally provided education programme and assistance for coaches, judges, referees and athletes Description of the provided education programme and assistance for coaches, judges, referees and athletes Description of the provided education of the provided education programme and geographical representation,	provided education programme for coaches, judges, referees and athletes through internal State of the art solidarity guidelines covering gender and geographical representation, results		
7	Solida guide No	At least some educational support for coaches, judges, referees and athletes ce for score arity programmes pay due lines Some solidarity guidelines relating geographical rep-	Education programme and assistance for coaches, judges, referees and athletes e regard to gender and geoformal solidarity guidelines covering gender and geoformations.	Externally provided education programme and assistance for coaches, judges, referees and athletes Description of the provided education programme and assistance for coaches, judges, referees and athletes Description of the provided education of the provided education programme and geographical representation,	provided education programme for coaches, judges, referees and athletes through internal State of the art solidarity guidelines covering gender and geographical representation, results		
7	Solida guide No	At least some educational support for coaches, judges, referees and athletes ce for score arity programmes pay due lines Some solidarity guidelines relating geographical representation	Education programme and assistance for coaches, judges, referees and athletes e regard to gender and geoformal solidarity guidelines covering gender and geoformations.	Externally provided education programme and assistance for coaches, judges, referees and athletes Description of the provided education programme and assistance for coaches, judges, referees and athletes Description of the provided education of the provided education programme and geographical representation,	provided education programme for coaches, judges, referees and athletes through internal State of the art solidarity guidelines covering gender and geographical representation, results		

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5.8	Legacy programmes to assist communities in which events are hosted						
	No	Some support for commu- nities which host events in their legacy planning	Legacy programmes to assist communities in which events are hosted	Formal legacy programme and resources to assist communities in which events are hosted	State of the art programme and resources to assist event host communities, monitoring, details publishe		
	Evide	nce for score					
.9	Anti-	discrimination policies on	racial, religious or sexual	orientation			
	No	Recognition of antidiscrimination issues in official documents	Official antidiscrimination policy or policies in place	Anti-discrimination pol- icy/policies covering all characteristics, evidence of implementation	State of the art antidiscrim- ination policies, evidence of implementation, results published		
	Evidence for score						
.10	Cooperation with relevant public authorities (such as UN Environment Programme, ICRC, World Health Organisation, UN High Commissioner for Refugees) on social responsibility issues						
	No	Some evidence of cooperation with public authorities on social responsibility issues	Ad hoc, sanctioned cooperation with public authorities on social responsibility issues	Programme of cooperation with public authorities on social responsibility issues, details published	State of art social responsi- bility work with public/int'l a thorities, details published, monitoring		
	Evidence for score						

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6. CHECKS AND BALANCES / CONTROL MECHANISMS

Please indicate the extent to which you consider that your IF fulfils the following:

6.1	Establish an internal ethics committee with independent representation						
	Score						
	0	1	2	3	4		
	No	Some monitoring of ethical behaviour	Ethics committee with inde- pendent representation in place to monitor application of ethics rules	Ethics committee with majority independent representation in place, can propose sanctions	State of the art ethics committee, independent ma- jority, starts investigations, proposes sanctions		
	Eviden	ce for score (e.g. website link, t	orief explanation etc)				
6.2	Estab direct	lish an audit committee th	at is independent from the	e decision-making body a	nd reports to members		
	No	Audit committee in place but no independence	Audit committee in place with independent (meaning not IF staff or members of IF executive) representation	Audit committee in place with independent majority, activity published	State of the art audit committee with independent majority, reports directly to members, activity published		
	Evidence for score						
6.3	Adopt accounting control mechanisms and external financial audit						
	No	Some systems in place for internal control and/or risk management	Official procedure in place for internal control and risk management	Official procedure in place for internal control and risk management, evidence of implementation	State of the art internal control and risk management procedure, evidence of implementation		
	Evidence for score						

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4 Ado	Adopt policies and processes for internal control						
No	Some accounting control mechanisms and/or an external financial audit	Official accounting control mechanisms in place and an external financial audit	Official accounting control mechanisms in place and an external financial audit, details published	State of the art accounting controls in place and external financial audit, details published			
Evide	Evidence for score						
	pt policies and mechanisn	ns to prevent commercial i	nterests from overriding	sporting regulations e.g.			
No	Some policies and mechanisms in place	Policies and mechanisms in place	Policies and mechanisms in place, evidence of implementation	State of the art policies and mechanisms, evidence of implementation			
Evide	nce for score						
		or commercial and procure	ement contracts				
		or commercial and procure Regular open tenders for major commercial and procurement contracts	Regular open tenders for major commercial and procurement contracts, full documentation	State of the art open tender for major contracts, full documentation, publication of appointments			
6 Obse	erve open tenders for major Some tenders for major commercial and procure-	Regular open tenders for major commercial and pro-	Regular open tenders for major commercial and procurement contracts, full	documentation, publication			
6 Obse	erve open tenders for major Some tenders for major commercial and procure-	Regular open tenders for major commercial and pro-	Regular open tenders for major commercial and procurement contracts, full	for major contracts, full documentation, publication			
6 Obse	Some tenders for major commercial and procurement contracts	Regular open tenders for major commercial and pro-	Regular open tenders for major commercial and procurement contracts, full	for major contracts, full documentation, publication			
6 Observices	erve open tenders for major commercial and procurement contracts	Regular open tenders for major commercial and pro-	Regular open tenders for major commercial and procurement contracts, full documentation	for major contracts, full documentation, publication of appointments			
6 Observices	erve open tenders for major commercial and procurement contracts	Regular open tenders for major commercial and procurement contracts hrough internal appeal me	Regular open tenders for major commercial and procurement contracts, full documentation	for major contracts, full documentation, publication of appointments			
6 Obso	Some tenders for major commercial and procurement contracts nce for score sions can be challenged to Some opportunity for internal	Regular open tenders for major commercial and procurement contracts hrough internal appeal me	Regular open tenders for major commercial and procurement contracts, full documentation chanisms on the basis of Internal appeals policy in place, evidence of imple-	clear rules State of the art appeals policy evidence of implementation			
6 Observices No Deci	Some tenders for major commercial and procurement contracts nce for score sions can be challenged to Some opportunity for internal	Regular open tenders for major commercial and procurement contracts hrough internal appeal me	Regular open tenders for major commercial and procurement contracts, full documentation chanisms on the basis of Internal appeals policy in place, evidence of imple-	clear rules State of the art appeals policy evidence of implementation			

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6.8	Due diligence and effective risk management in bidding requirements, presentation, assessment and allocation of main events						
	No	Some due diligence and/or risk management in bidding and allocation of major events	Designated due diligence and risk management pro- cess for bidding, assess- ment, event allocation	Due diligence and risk management process for bidding, assessment, event allocation, info published	State of the art due diligence/risk management for event process, info published, with element of external bidding assessment		
	Evider	nce for score					
6.9	Awarding of main events follows an open and transparent process						
	No	Some information published about process for awarding main events	Process for awarding main events with rules including criteria, fair timetables, outcomes published	Process for awarding events, rules include criteria, fair timetables, shortlisting	Process for awarding events, rules include criteria, fair timetables, shortlisting, with element of external bidding assessment		
	Evidence for score						
6.10	Internal decisions can be appealed with final recourse to the Court of Arbitration for Sport						
	No	Some opportunity for external appeals	Right of appeal for some internal decisions to CAS or similar	Right of appeal in statutes for all relevant internal de- cisions to CAS, evidence of implementation	Right of appeal in statutes for all relevant decisions to CAS, implementation, outcomes published		
	Evidence for score						

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